



# **CAD IT S.p.A.**

Consolidated Financial  
Statements at  
31 December 2016

*This document has been translated into English for the convenience of readers outside of Italy.  
The original Italian version remains the definitive and authoritative document.*

# CAD IT S.p.A.

Registered office in Verona, Via Torricelli No. 44/a  
 Share capital € 4,669,600 fully paid in.  
 Tax code and Verona Company Register No. 01992770238  
 Chamber of Commerce REA No. 210441

\*\*\*\*\*

## Consolidated financial statements at 31/12/2016

Drawn up in accordance with CONSOB resolution no. 11971 of 14 May 1999 and subsequent changes and integrations

<b>Board of director and auditors</b> .....	<b>4</b>
<b>Directors' report on operation</b> .....	<b>6</b>
<i>Information on CAD IT and Group's activities</i> .....	6
<i>HOT TOPICS</i> .....	9
<i>Summary of the Group results</i> .....	14
<i>Consolidated income results analysis</i> .....	17
<i>Financial indicators</i> .....	19
<i>The short-term situation</i> .....	20
<i>Significant events of the period</i> .....	21
<i>Human Resources</i> .....	22
<i>CAD IT's and Group research and development</i> .....	23
<i>Investments</i> .....	24
<i>Related parties transaction</i> .....	24
<i>Relationships with Group companies</i> .....	24
<i>Shares held by managerial and controlling organs and by the managers with strategic responsibilities</i> .....	25
<i>Reconciliation report with the Head Company balance</i> .....	25
<i>Corporate Governance and Internal Control System</i> .....	25
<i>The main risks and uncertainties to which CAD IT S.p.A and the Group are exposed</i> .....	26
<i>Other Information</i> .....	29
<i>Foreseeable development in the management</i> .....	30
<b>Consolidated financial statements of CAD IT Group</b> .....	<b>32</b>
<i>Consolidated income statement</i> .....	32
<i>Consolidated statement of comprehensive income</i> .....	33
<i>Consolidated Statement of financial position</i> .....	34
<i>Statement of changes in equity</i> .....	35
<i>Consolidated Cash Flow Statement</i> .....	36
<i>Notes to the financial statements</i> .....	37
1. <i>Accounting policies and evaluation criteria more important</i> .....	37
2. <i>Subsidiary companies and Consolidation area</i> .....	42
3. <i>Revenues</i> .....	43
4. <i>Segment reporting by sectors</i> .....	43
5. <i>Purchase Costs</i> .....	44
6. <i>Service costs</i> .....	45
7. <i>Other operating costs</i> .....	45
8. <i>Labour costs and Employees</i> .....	45
9. <i>Other administrative costs</i> .....	47
10. <i>Financial performance</i> .....	47
11. <i>Revaluations and depreciations</i> .....	47
12. <i>Income taxes</i> .....	48
13. <i>Earnings per share</i> .....	49
14. <i>Property, plant and equipment</i> .....	49
15. <i>Intangible fixed assets</i> .....	50

16.	<i>Goodwill</i> .....	51
17.	<i>Investments in associates</i> .....	53
18.	<i>Credits due to prepaid taxes</i> .....	53
19.	<i>Inventories</i> .....	53
20.	<i>Trade receivables and other credits</i> .....	53
21.	<i>Tax credits</i> .....	54
22.	<i>Cash and other equivalent assets</i> .....	55
23.	<i>Company capital</i> .....	55
24.	<i>Reserves</i> .....	55
25.	<i>Accumulated profit/losses</i> .....	56
26.	<i>Dividends paid</i> .....	56
27.	<i>Financing</i> .....	56
28.	<i>Liabilities due to deferred taxes</i> .....	56
29.	<i>Employees' leaving entitlement and quiescence reserves</i> .....	57
30.	<i>Commercial debts</i> .....	58
31.	<i>Tax debts</i> .....	58
32.	<i>Short-term financing</i> .....	58
33.	<i>Other debts</i> .....	58
34.	<i>Consolidated net financial position</i> .....	59
35.	<i>Related parties transactions</i> .....	60
36.	<i>Relations with administrative and auditing organs</i> .....	61
37.	<i>Guarantees provided and received</i> .....	61
38.	<i>Other information</i> .....	62
39.	<i>Important events since 31/12/2016</i> .....	62
	<b>Attestation of Consolidated Financial Statement in accordance with art. 154 bis of Legislative Decree no. 58/98</b> .....	<b>63</b>
	<b>Attachment – Information in accordance with art. 149-duodecies of Consob Issuer Regulation</b> .....	<b>64</b>
	<b>Auditor's report on the consolidated financial statements</b> .....	<b>65</b>
	<b>Report of the board of statutory auditors on the consolidated financial statements</b> .....	<b>66</b>

## BOARD OF DIRECTOR AND AUDITORS

### BOARD OF DIRECTORS <sup>(1)</sup>

GIAMPIETRO MAGNANI  
*Chairman <sup>(2)</sup> and Managing Director*

LUIGI ZANELLA  
*Vice Chairman and Managing Director*

PAOLO DAL CORTIVO  
*Managing Director*

GIULIA DAL CORTIVO  
*Managing Director*

MAURIZIO RIZZOLI <sup>(4)</sup>  
*Director*

THOMAS BURKHART  
*Director*

LAMBERTO LAMBERTINI <sup>(4)</sup>  
*Director and lead independent director*

ALESSANDRA PEDROLLO <sup>(4)</sup>  
*Independent Director*

GIAN PAOLO TOSONI  
*Independent Director*

DEBORA CREMASCO <sup>(3)</sup>  
*Independent Director*

### STATUTORY AUDITORS <sup>(1)</sup>

CHIARA BENCIOLINI  
*Chairman*

GIAN PAOLO RANOCCHI  
*Statutory Auditor*

RENATO TENGATTINI  
*Statutory Auditor*

### AUDITORS : PKF ITALIA S.p.A.

- (1) Appointed on 29 April 2015; office expires with the shareholders' meeting for the approval of the 2017 financial statements.
- (2) Appointed on 8 July 2016; office expires with the shareholders' meeting for the approval of the 2017 financial statements.
- (3) Appointed by co-option by the Board of Directors on 19 October 2016 until the next Shareholders' Meeting.
- (4) Member of the Control and Risk Committee; member of the Nominating and Compensation Committee.

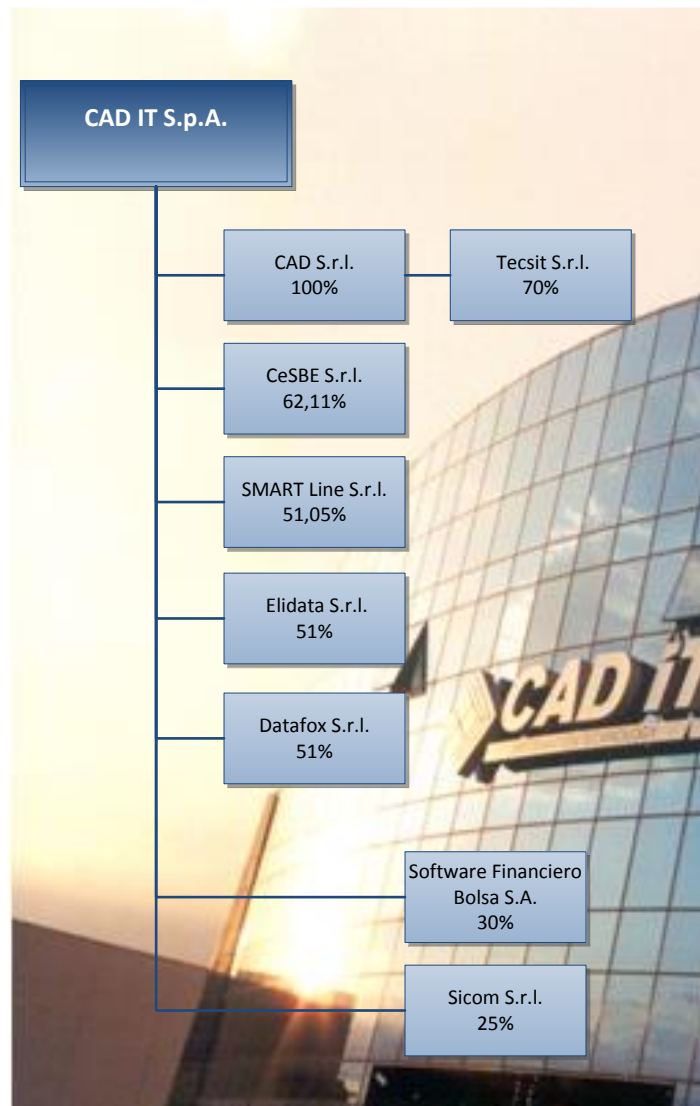
*The main powers reserved in the statute to the Board of Directors are the examination and approval of the strategic, industrial and financial plans of the company; the purchase, sale, exchange or transfer of fixed assets and real estate rights; the granting of collateral on fixed assets; the set up of new subsidiaries and the take-over, acquisition or sale of corporate investments; the acquisition, sale, exchange or transfer of the whole company or of business lines; the underwriting of obligations, commitments and responsibilities which, either singularly or jointly with other connected negotiations, come to more than €4,000,000; the nomination of managing directors; the release of warranties and real or personal guarantees of any kind to the sum of more than €2,000,000 for each individual transaction and, if in the interest of subjects other than the Company and its subsidiaries, to any sum whatsoever; the examination and preventive approval of significant transactions including those with company related parties and company subsidiaries; verification of the appropriateness of the administrative and organisational structure and the general accounting, the internal control system and any conflicts of interest.*

*The Chairman and Managing Director, Giampietro Magnani, is authorised to perform all ordinary and extraordinary administrative duties, excluding only those which can not be delegated by law and those assigned to the Board of Directors by article 19 of the company by-laws.*

*The Vice-Chairmen Luigi Zanella, pursuant to article 20 of the company by-laws, carries out vicarious functions to those of the President in case of his absence or impediment. The managing director Luigi Zanella, will have full ordinary administrative power including the faculty to prepare reports and to order banking transactions, within the limits of account availability and credit worthiness with the power to act alone for each individual transaction to the amount of Euro 2,000,000 (two million) and with the joint signature of another managing director for each individual transaction to the amount of Euro 4,000,000 (four million); furthermore, the aforementioned director will have the power and faculty, with their single free signature, to purchase and/or sell registered assets, with the exception of boats and airplanes of any kind.*

*The Managing Director Paolo Dal Cortivo will have full ordinary administrative power including the faculty to prepare reports and to order banking transactions, within the limits of account availability and credit worthiness, with the power to act alone for each individual transaction to the amount of Euro 2,000,000 (two million) and with the joint signature of another managing director for each individual transaction to the amount of Euro 4,000,000 (four million). The said Managing Director will have ordinary administrative power to represent the Company in terms of relations with institutional investors and shareholders as well as with Borsa Italiana S.p.A. and Consob, by sending them communications and information, including anything required by the laws in force and/or the international best practice rules in respect of the laws and rules themselves and any internal regulations.*

*The Managing Director Giulia Dal Cortivo has been delegated to matters concerning the management of the Company's employees as well as the employees of its subsidiaries CAD Srl, Cesbe Srl, Datafox Srl and Smart Line Srl; the Managing Director, Giulia Dal Cortivo, has also been entrusted with the management - as the person in charge - of CAD IT Group's legal and corporate affairs and company secretarial and administrative matters.*



CAD IT Group as at 31/12/2016

## DIRECTORS' REPORT ON OPERATION

This management report is an integral part of CAD IT S.p.A.'s consolidated financial report at 31st December 2016 and includes references to the important events which occurred during the financial year and their incidence on the balance and consolidated Financial Statement, together with a description of both CAD IT S.p.A.'s and the Group's primary risks and uncertainties.

The consolidated balance at 31st December 2016 was drafted to conform with the applicable international accounting standards recognised in the European Community in accordance with EC regulation no. 1606/2002 issued by the European Parliament and Council on 19th July 2002 and with the provisions laid down in art. 9 of Leg. Dec. no. 38/2005, as well as in observance of Consob regulation no. 11971 of 14th May 1999 and subsequent modifications and integrations.

For further information on the result and CAD IT S.p.A.'s financial-economic situation, please refer to the Financial Statement.

Unless otherwise indicated, the monetary quantities in the accounting tables and those in the notes, are shown rounded off to the nearest thousand euro. The totals and subtotals of the statements presented are determined by rounding the sum of the point data. The percentage figures shown are calculated using the non-rounded off figures.

### ***Information on CAD IT and Group's activities***

CAD IT is the leader of a group that is one of the most dynamic organizations in the Italian information technology sector.

CAD IT was set up as a joint stock company under Italian law. The registered office and the administrative and main operating offices are in Via Torricelli 44/a, Verona. The company is registered in the Verona Company Register under no. 01992770238. Share capital amounts to € 4,669,600, fully subscribed and paid-in, and comprises 8,980,000 ordinary shares. There are no other action categories. These shares are nominal and cannot be divided. Each of them entitles to one vote in the ordinary and extraordinary meetings of the company and to the execution of all other corporate and property rights in accordance with the law and the company's by-laws.

The company is listed in the STAR segment of MTA market of the Italian stock exchange, segment conceived for mid size companies that voluntarily comply with requirements of excellence in terms of information transparency, communication, liquidity of free float and Corporate Governance, in line with best international standards.

CAD IT S.p.A. is not subject to the control of any other company, as provided by article 2359 of the Italian Civil Code and it is fully responsible for defining its own general and operational strategic policies. CAD IT S.p.A. manages and coordinates its own subsidiaries.

The CAD IT Group operates in Italy with its own branches and companies in Verona, Milan, Rome, Prato and Padova.

#### ***A dynamic and innovative company ...***

The group philosophy is that every customer situation is unique and for each of them will be sought specific solution. For this reason group's technology solutions are established on component-based architectures that allow for secure, phased and progressive implementation.

With over 600 highly trained professionals employed within the company, the aim of the Group is to harness innovation and technology to help the company run better.

#### ***... with a broad and impressive customer base***

CAD IT serves demanding market-leading organisations across Europe.

Its customer base includes banking groups, national authorities, local authorities, consumer goods companies, insurance companies, outsource service providers and foundations.

Each day, its technology solutions support over 200,000 end-users in over 1,000 organisations with their essential

tasks in Italy, Switzerland, Germany, UK and the Czech Republic.

#### ***... operating through a dedicated company network***

During the years it has widened its product range through the continual increase in new skills, a careful strategy of acquisitions and partnerships, considerable investment in research and development and constant market trend monitoring, that has always favored the issue of products in line with the changing needs and anticipating needs. The founding of new companies and other strategic purchases have enabled the Group to improve synergies and to enter new markets, e.g. business intelligence and control and management systems for banks, insurance companies, private and public institutions, innovative solutions to interconnect financial markets, SIM (securities brokerage firm) and SGR (company asset management), ERP applications and solutions for local tax collection agencies.

#### ***... with market leading products based on reliable and flexible technology***

CAD IT has proven and functionally-rich technology solutions and offers its customers true expertise in technology. With the gained experience and consistent R&D in technology design and application development, the group has the expertise to build reliable, user-friendly and highly scalable application architecture.

Based on an independent model platform, service oriented its architectures offer customers the flexibility of phased implementation within a technology framework that is designed for today and can evolve around their changing needs. The “lego” methodology, coupled with a broad range of services, facilitates the tailoring of common technological solutions to the customer’s situation.

#### ***... combining with a comprehensive set of services***

The services offered are related to developed solutions in the following areas:

- project management;
- system integration;
- consultancy and training;
- customisation and change management activities;
- application monitoring & support through agreed SLA;
- multi-lingual, 24x7 Help Desk;
- regulatory support;
- application development;
- application maintenance;
- private cloud;
- business processing.

#### ***... and a laser focus on customer service***

Guidelines, frameworks and specific toolsets are in place to ensure every aspect of work is linked to these needs from requirements and service planning, through solution development to deployment and support.

Software Development Centre of CAD IT supports all software releases, documentation and materials that allow to simplify the operation activities of its customers.

The Group developed a special single-point-of-contact (SPOC) Customer Support Framework for the management of support and maintenance activities including Service Desk, Incident and Problem Management, Change and Release Management.

Its main purpose is:

- to act as a single point of contact for the CAD IT software end-user;
- to manage the life cycle of user generated issues and service requests;
- to guarantee pre-agreed service levels;
- to organise and prioritise requirements;
- to keep end-users updated on progress.



### **... innovating together with a wide network**

CAD IT invests heavily in R&D for its technology solutions.

Its capacity to innovate together with its clients is a compelling advantage. For many years now CAD IT adopted a collaborative research and development approach with customers, universities, regulatory authorities, consultancies, communities and technological and business partners.

With a growing user community of over 200,000 end-users, where customer demands and requirements constantly evolve, Group's strength is the ability to deliver solutions that respond to our client's needs and adapt to the changing market environment.

### **... offering constant improvement**

The CAD IT Group offers solutions based on the know-how of a vast community of users and supports customers in achieving their own specific objectives with a personalised approach based on granular software components and tailor-made modular services.

Due to the inspiration we receive from our customers and believing firmly in creating stable and lengthy relations, we aim to evolve constantly by making every effort to find new methods, innovate our technology and support the professional growth of our own resources through training and experiential courses.

The Group is convinced that its commitment to understanding the customers' needs and to providing increasingly more efficient solutions is the true reason behind its managing to maintain customer satisfaction rate extremely high.

We believe that innovation does not simply end with the supply of a state-of-the-art technological solution, but is a continual process of customer support to provide solutions that evolve and adapt to changing market conditions. This is why the Group continues to provide support for all the releases and, although invites its customers to evolve, never obliges them to replace their software with updated versions.

By offering holistic services like system integration, training, consultancy, assistance and constant support, the Group is continually enriching its own know-how by increasing the added value of the solutions it offers to the customers.

## **FINANCE**

Area Finanza, flagship product, is viewed as the gold standard on the Italian market, with about a 90% share of the Italian securities processing market, according to the estimate of the company.

Since 2006, with continuing product development, Area Finanza has now been implemented successfully internationally, at leading financial institutions in Switzerland, Germany, UK and the Czech Republic.

Area Finanza offers total automation of all processes relating to derivatives and securities in the following macro areas: Position Keeping, Custody and Administration, Corporate Actions, Order Management, Trading Rooms, Securities Master Database, Settlement, Asset Management, Reconciliations, REPOs, Know Your Customer, Financial Advice and Reporting.

Customers are banks, banking groups, insurance companies, global custodians, brokers, asset managers, IT and BPO service providers, finance companies, trust companies and banking foundations.

According to company estimates within Europe, applications for Area Finanza are the following:

- 1,000 financial institutions;
- 25,000 bank branches;
- 14,000 post office branches;
- 200,000 users;
- 25,000,000 security deposit accounts.

## **PUBLIC ADMINISTRATION**

The Group holds a leading position in providing software solutions for Tax Collection in Italy.

Our SET suite for tax collection is the National IT solution being used by the Institutions that manage public tax collection.

Activity in this sector began in the 1980s and has been developed by constantly keeping up with the legal and



functional evolutions in the management of both "voluntary" and "compulsory" tax collection.

Since 2006, in view of the ongoing decentralisation of local tax collection, CAD IT has made considerable investments in developing its FE suite for managing Taxation for Public Authorities, capitalising on its experience in Tax Collection at a central level.

FE offers avant-garde tools at the service of all types of central and local Authority for managing tax collection, from preparing "loading lists" up to payment collection and settlement. Furthermore, the FE suite includes planning and control solutions that improve the Authority's internal management, so that Public Administration can accompany the citizen through all the most important events of the public service lifecycle: from information services to the various payment means.

Customers are Authorities, Licensed Companies, Tax Collection Agents and Banking Groups that carry out Treasury and Tax collection services.

Taxation for Authorities (FE) and Tax Collection System (SET) are used throughout Italy and exclusively manage tax collection activities for the National Public Administration Service.

## **INDUSTRY**

In addition, the Group boasts a long-standing activity in the industrial and the financial sectors and can count on the capacity to offer solutions for e-business, credit and industrial companies in constant evolution.

CAD IT is a reference point for companies producing the most famous "made in Italy" products: fashion and food. In these sectors, CAD IT aims at providing specific IT and business skills through software packages and services with high added value that ensure immediate benefits for its customers.

Customers are hundreds of companies dotted all over Italy with branches abroad and with a strong potential for internationalization. Companies that have grown with the collaboration of CAD IT in terms of modernising and reviewing their company procedures. With them were created organizational models so that decisions can be taken quickly and within economically sustainable time periods.

CAD IT, with the support of its strategic partners, is able to provide its customers with a complete range of services so that they can make the decisions that lead to creating advanced systems supported by the very best specific skills available on the market.

## **HOT TOPICS**

### **IFRS 9**

In July 2014, the IASB issued the new IFRS 9 accounting standard that legislates financial instrument classification, measurement, impairment and hedge accounting and which will replace the IAS 39 accounting standard. The IFRS 9 application range involves all debt and equity financial instruments that were already included in the IAS 39 scope. The new standard will come into force as of 01/01/2018.

The IFRS 9 will have a number of new aspects compared to the current IAS 39 standard:

- new Business Model concept;
- new binding rules for classifying financial instruments in terms of the SPPI test ("Solely Payments of Principal and Interest");
- new balance categories;
- new ways to measure financial instruments;
- new ways to calculate impairment.

These new entries in IFRS 9 will have a significant impact on Financial Institute Balances, especially in terms of a potentially considerable increase in Economic Statement volatility.

Furthermore, these new entries will also have heavy consequences on organisational procedures and company information technology systems.

In this context, CAD IT, thanks to its expertise and consolidated experience in developing IT solutions for financial instrument management, has defined its own Finance Area evolutionary strategy in order for it to be IFRS 9 compliant.

To optimize the quality of its offer, CAD IT, during 2016, has organized a work group with leading Italian financial

institutions in order to compare the impacts of the new regulation as well as the relative solutions.

In the fourth quarter of 2016 some parts of the software relating the Master Data Portfolios, Master Data Securities, the First Time Adoption, Assessments and Accounting, were already released. Moreover in the first quarter of 2017 the parts relating Impairment, Hedging, Controls on dispositive and administrative functions are going to be released.

### **MiFID II – MiFIR**

Banks and other investment companies operate in an environment with strict, complex and hard-to-interpret regulations. Several regulations (e.g. EMIR, BASEL III, CRD IV, IFRS 9, Market Abuse) affect the same operating processes.

In this context, the new European Union directives, MiFID II and MiFIR, will be coming into force as of 2018. This new regulation regards various operational processes and will impact on income sources such as commissions, incentives and financial product distribution.

The banks and investment companies need a comprehensive and modular MiFID II/MiFIR compliant solution that has a lesser impact on current processes and which allows large volumes of data to be managed efficiently and centrally.

CAD IT's solution for managing MiFID II and MiFIR obligations is flexible and covers all the regulatory areas: "customer protection", "markets" and "compliance".

CAD IT's solution is solid because it is based on existing products and founded on regulatory requirements shared by a work group created during the 2016 that comprises all CAD IT's customers, including some of Europe's leading banks, and over 90% of the Italian banking market.

### **Master Data**

After meticulous international market research into best practices and best available technologies, and following years of research and development in collaboration with a leading banking group, CAD IT has created Master Data. A robust, dynamic and pro-active Master Data that is able to rapidly evolve and adapt its own processes! Designed to meet the needs of a banking group which, in total autonomy, wants to configure, manage and monitor processes and the specificities of each Entity.

Master Data is user-oriented thanks to an active graphic interface, fitted with dynamic module loading, real-time validation, self-completion, contextual help windows and timely messaging, that also supports the user during every data process phase, thus increasing concentration and zeroing error percentages.

Master Data is quality-centric, based on an intrinsic data quality system that enables the constant data management, offering definition and configuration autonomy in:

- data acquisition processes through workflow definition and form design;
- data checking through data dictionary;
- proper usage of the data.

Master Data is migration-oriented, a unique product that brings with it the experience of a sustainable migration process which allows:

- new and "old" data to be constantly aligned thanks to a two-directional synchronisation process;
- applications that access "old" data to progressively migrate to the new data.

### **Cash & Liquidity Management - Basilea III compliant**

Constant evolution in the Payment System world, globalisation and high market volatility make Treasury activities more and more complex and Treasury is forced to face difficult challenges on a daily basis: risk management, uncertainties concerning the quality of information gathered, processing of reliable forecasts and satisfying the current regulatory requirements set by institutional entities (like, for example, the Basel Committee of Banking Supervision, BCBS).

Underestimating these scenarios can lead to high risk in terms of wasting resources in activities with poor added value, running into pointless expenses linked to interest rates and not achieving cash flow objectives. It is therefore necessary to find a solution that would offer the greatest number of benefits and advantages to the user. A solution



that would be able to respond, at any moment, to the most important questions in terms of liquidity management. CAD IT aims at determining factors to achieve this objective, in other words: detailed collection and management (also in real-time if possible) of all the necessary information, check functions that guarantee the quality of the data used, product adaptation to all possible operative configurations, maximum usability in order to reduce errors and increase user action effectiveness.

SPIKE, CAD IT's Cash & Liquidity Management, supports the Treasury in managing the Liquidity needed for all the Bank's or Financial Institute's activities. Adaptable to the organisational structure in terms of security/enabement and operative workflow, SPIKE interfaces with the Systems (Internal and External) that operate on liquidity, providing an overall and detailed view of the Cash trend: End of Day, Intraday and Forecast, all supported by graphics and parameterisable alert functions. There is a Funding functionality which also acts automatically, processing transaction "proposals" (giros and transfers) on the basis of rules linked, for example, to balance and average stock. The user can modify and/or confirm these proposals which, if sent to the Systems of reference, will immediately be used by the application to calculate forecasts.

Report management is an important advantage that SPIKE offers to the Liquidity Manager in order to meet accounting needs at all organisational levels as well as everything foreseen by the regulations (e.g. Central Banks, BASILEA 3, etc.). Print-outs can be produced automatically or on command by the user who, starting from all the information in the database, can manage reporting through pre-defined models or in a personalised manner. The reports can be edited on the basis of all the most commonly used layouts (pdf, csv, xls, txt, etc.).

### ***KID per PRIIPs***

The introduction of KIDs for all PRIIPs comes fully within the host of post-crisis European provisions aimed at strengthening retail investor protection.

PRIIPs "packaged retail investment and insurance-based investment products", are "pre-assembled" investment and insurance products sold by the financial industry to retail customers.

KIDs "key information documents", refer to 3-page documents, which every issuer will be obliged to submit to the customer, containing key information on the product sold.

According to the European Union, as of January 1st 2017, every issuer will be obliged to provide the KIDs relating to products of their own issue and supply the customers with a copy, otherwise they will not be able to sell the products. The information therein should be standardized and comparable and an average retail investor should be able to understand them easily.

Until now, issuers have paid little attention to this topic, convinced that the regulation's coming into force would be deferred and that they would be able to produce an "in-house" document since it seemed to be easy to create.

In reality, even if the starting date were to be postponed for a few months, the activation times would still be very tight because the KIDs will not only have to be prepared for new products, but also for those of older issue. Each KID must then be constantly monitored and, if necessary, updated and published on multiple channels.

Furthermore, issuers are now realizing that the KIDs are not just simple reports but do, in fact, contain quantitative and qualitative information that is hard to assemble, implying an in-depth knowledge of the regulation and the technical standards to be applied.

This is why issuers, particularly banks and insurance companies, are now rushing to adapt quickly to the regulation. In order to meet the needs of its clientele, CAD IT, in collaboration with «Fairmat», a company that has been working for years on themes regarding PRIIPs, has created a software solution that will allow issuers to rapidly structure the KIDs in relation to all product types involved in the regulation.

The platform is extremely flexible and can be integrated with the necessary general data for automating the process.

Moreover, scenarios can be constructed to check the final result of the KIDs created for the Issuers' new products.

### ***BitFinder***

Bitfinder is a full text search engine that searches contents that may be present in any application, system, network or platform. BitFinder replaces the various tools that provide vertical search services on single applications with one single system able to carry out searches and group information and content from the most varied internal and



external sources.

A powerful syntax allows specialised and personalised searches to be carried out for different contexts through the use of words, phrases, proximity operators, logic operators, regular weights and expressions.

Third party applications therefore have the chance to enrich their own functions by integrating BitFinder search services through the use of the API web service.

A security system based on Roles, ensures that only those effectively authorised will be able to see the information returned by the search.

The web administration module provides simple and complete management and parameterisation of all the functionalities.

### **Intelligo**

Intelligo is a massively multi-lingual CMS (Content Management System), designed to provide total separation between the contents and their typographic or multi-media presentation. In order to manage structural and graphic aspects, it can operate in combination with the most common open source CMSs (WordPress, Drupal, Joomla). Moreover, it allows the contents themselves to be further enriched with semantic tags and micro-data according to Schema.org and RDF standards.

The content in Intelligo is pure in that it is free of font, colour or capital letters, as is its translation in one or more languages, and is a value since it can be re-used and given significance. This characteristic will provide the basis for publishing and websites in the future (multi-media publishing and semantic web), but it is now already possible to take advantage of the potential in SEO terms with Google, thus obtaining better search positioning and more effective snippets for our own web pages. Furthermore, being able to re-use "meaningful sentences" can lead to significant savings in translation costs.

Viewing the contents in Intelligo is controlled by rules that allow articles to be personalised according to user profiles, business policy management, regulations and laws, by means of an interpretation engine applied to user questionnaires.

### **SOS**

Banca d'Italia has reviewed the entire collection and management system for suspicious transaction alerting. This new system aims at improving the quality of the alerts by ensuring greater uniformity and completeness as well as shortening the analysis and investigation procedures. An important new factor in the way that information flows with alerting parties are exchanged is the introduction of the standard XBRL format and the use of the Banca d'Italia portal.

The SOS system is natively integrated within CAD IT's "Anti money laundering" module but can also be independently interfaced with the bank's internal systems.

CAD IT's SOS system aims at making it easier to collect and integrate the data required for executing an alert by providing access to external files such as General Data, the Single Computerised File and the "unexpected" lists in the "Gianos" procedure.

An alert follows a route that generally starts from the branch in which the minimal data is collected, then goes to the central offices responsible for inserting other additional elements and ends with the production of files in the XBRL format, ready to be sent to the UIF.

The SOS software is able to memorise each individual stage, thus ensuring that the entire operation is archived.

### **TDOC@Web**

In a world that is becoming increasingly submerged by information, constant attention to digitalisation issues is now necessary with a view to a simple and effective re-organisation of know-how. It is therefore essential to have the tools that are able to favour data and information exchange in a structured yet flexible manner.

TDOC@Web is CAD IT's tool that allows Bank, PA Office and Company users to quickly, safely and automatically transfer large volume data flows between different platforms and, more generally, between environments where controlled flow exchanges are essential for carrying out their service.

The instrument uses standard methods like MQ Series, Thema Spazio, Posta Elettronica Certificata, Web Services,



etc.

Specific additional modules manage functionalities connected to "Digital Signatures" for user identification through Smart Cards, to verify documents that have been signed digitally and to affix Digital Signatures.

The system foresees functionality through the Internet/Intranet for checking, supervising and managing the users and for standard or personalised operative flows.

#### ***EMIR: Reporting Compliance for Derivative Trades***

According to the EMIR regulation, financial and non-financial counterparties must ensure that the details of any derivative contract they may have concluded as well as any subsequent modification or termination of said contract is reported to a trade repository, no later than one the working day following its the conclusion, modification or termination of the contract.

The reporting obligation will take effect as of July 2013 for derivatives on interest and credit and as of January 2014 for derivatives on all other asset classes.

CAD IT's Trade Repository Reporting allows to introduce new reporting logic into your current applications.

Trade Repository Reporting captures operations in real time from existing Front Office Systems (e.g. MUREX, Kondor+, Bloomberg, direct market connection, etc.) and from the Area Finanza Suite, elaborates the data and sends all necessary messages to the Trade Repository. The monitoring screen shows the status of all messages for all contracts.

Through CAD IT's partnership with REGIS-TR ([www.regis-tr.com](http://www.regis-tr.com)), the European trade repository, launched by Iberclear (BME) and Clearstream (Deutsche Boerse Group), we are able to supply a complete service.

#### ***Market Abuse Sensing***

Market Surveillance Authority regulations are becoming increasingly more severe and extensive. Applying them effectively while limiting the impact in terms of cost and application complexity, is a challenge that can be faced with automation.

CAD IT has developed a tool for Market Abuse Sensing (compliant with Italian and European laws) that is able to identify suspect transactions of market manipulation and information abuse (insider trading). The application also manages a register of interest conflicts.

The platform totally automates the processes for acquiring data for processing and has automatic search functions with a high number of variables to find potentially suspect transactions. The effectiveness of investigation into automatically identified transactions, in order to establish the soundness of the suspicion and to notify any transactions to the market surveillance authorities, is supported by a vast information workflow that allows the user easy and fast management of investigation activities.

#### ***Local Authority Treasuries***

Local Authority Treasuries: software procedure for the total automated management of Local Authority Treasury and Funds for which the law imposes the figure of Treasurer or Receiver (Local Authority, Balances, documental and non-documental cash collection and payment management). The application can be integrated with Teso@Web, a product that, through Internet and by using special consultation functions, allows Local Authorities to swiftly access their own data. The SIOPE and UNIFIED TELEMATIC PUBLIC TREASURY procedures are available for Banca d'Italia reporting.

#### ***INDUSTRY DIVISION***

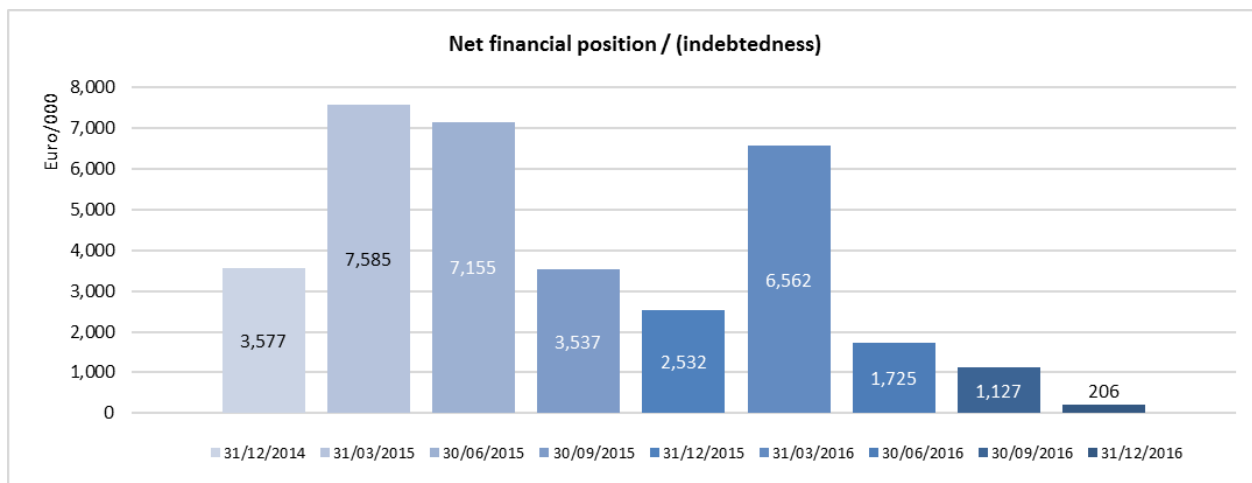
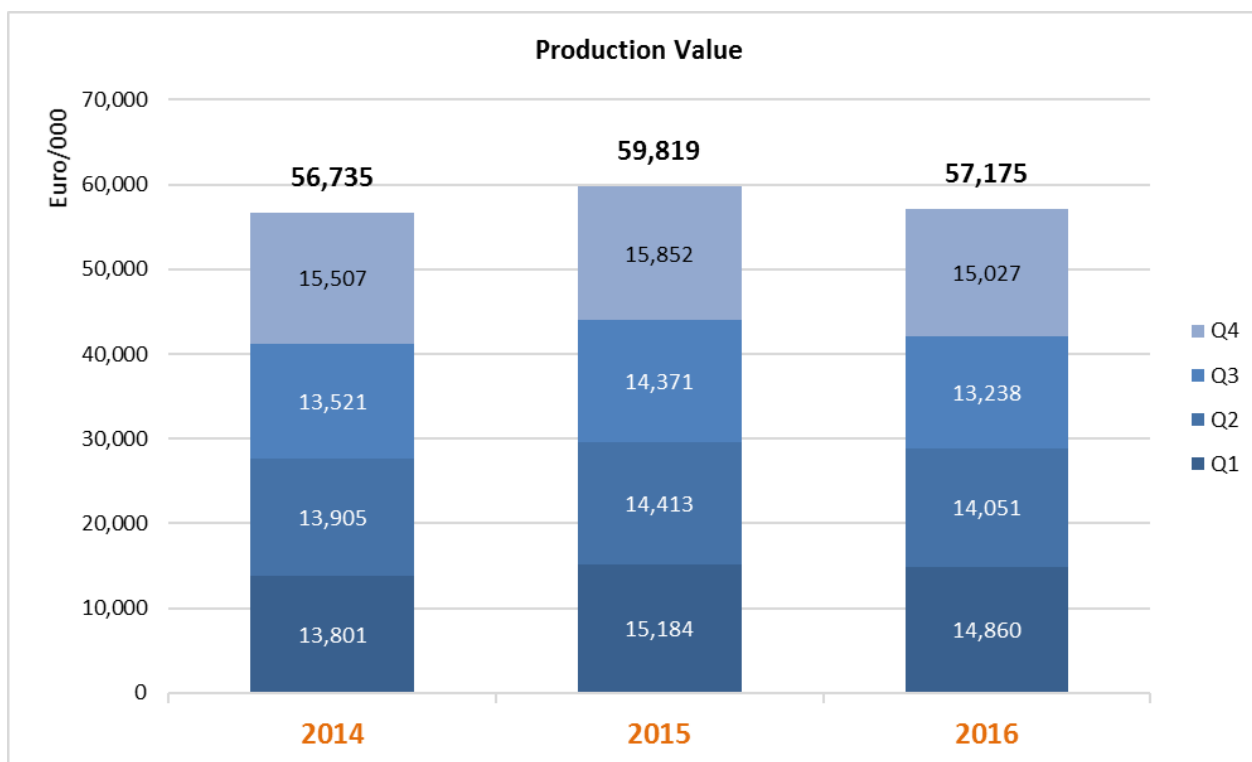
In the period collaboration activities with INFOR were continued. This year once again saw CAD IT alongside VENISTAR in sponsoring the "FashionAble World 2016" event that was held in Verona on 19th May 2016: the theme of the event was "Innovation for Fashion: digital customer experience in an omni-channel world". A day devoted to Fashion & Luxury Brands to analyse and further investigate the best Digital Customer Experience strategies to put into action in order to involve the omni-channel Customer, by creating exclusive and personalised content throughout the entire purchase procedure and increasing Brand Awareness.



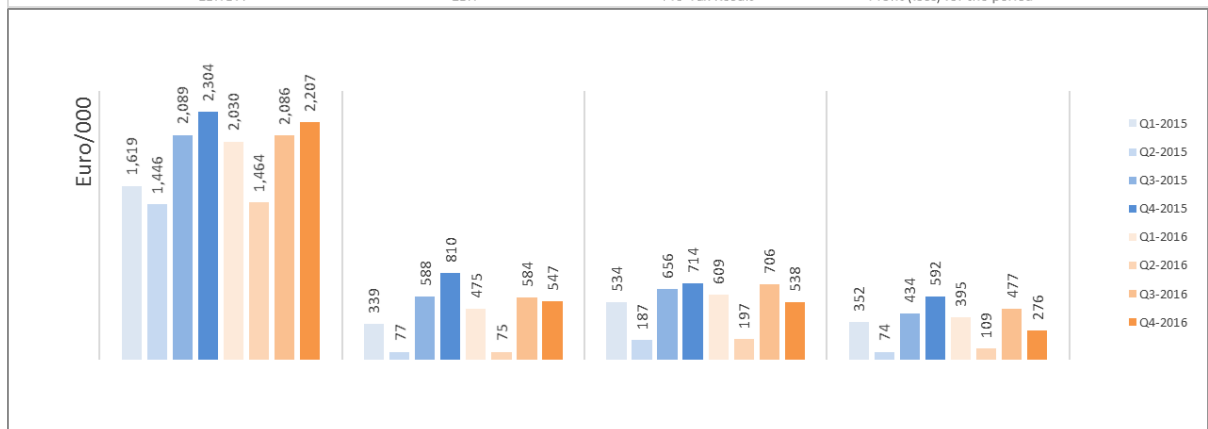
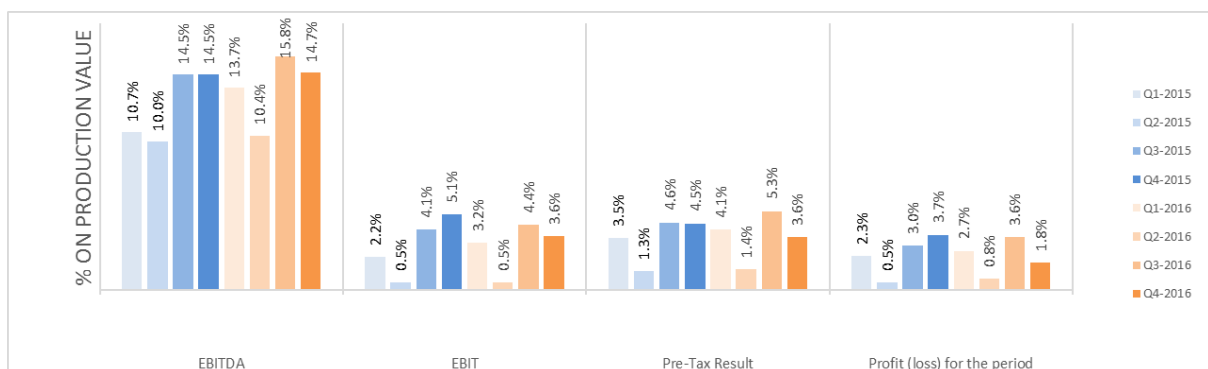
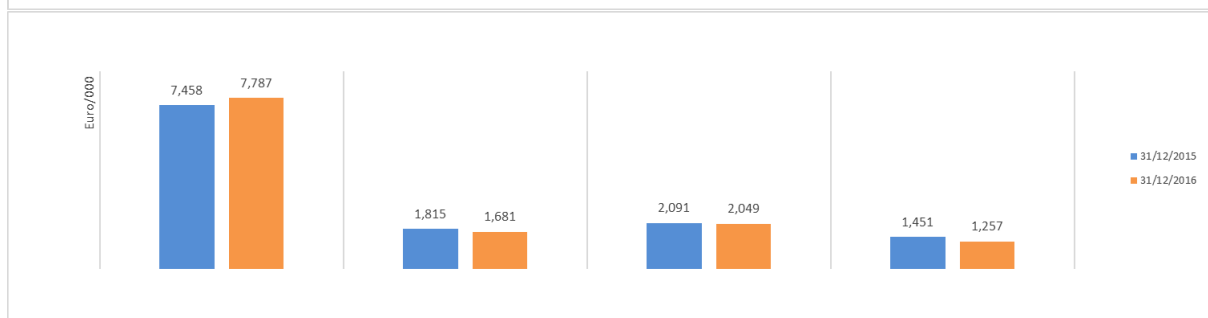
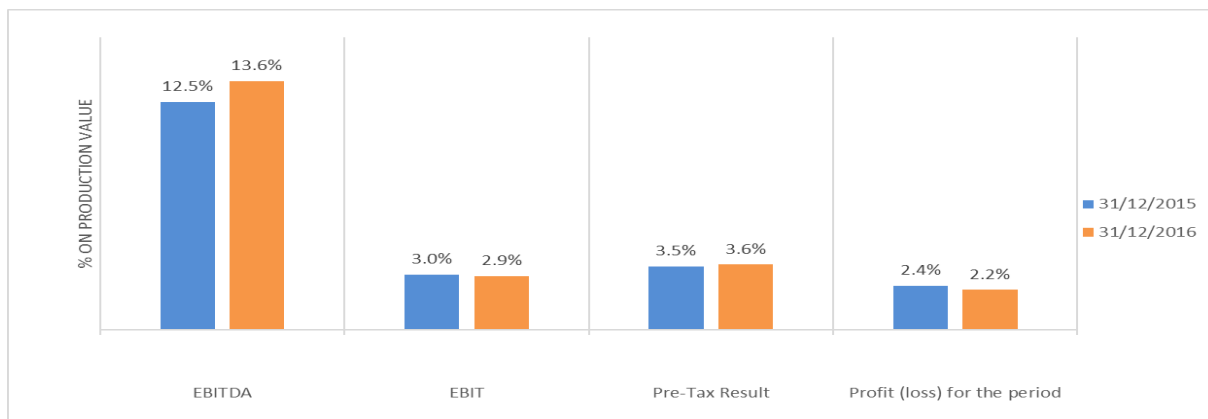
## Summary of the Group results

	Period 2016		Period 2015		Variations	
	€/000	% PV	€/000	% PV	absolute	%
Production value	57,175	100.0%	59,819	100.0%	(2,644)	- 4.4%
Gross operational result (EBITDA)	7,787	13.6%	7,458	12.5%	328	+ 4.4%
Operational result (EBIT)	1,681	2.9%	1,815	3.0%	(134)	- 7.4%
Pre-tax result	2,049	3.6%	2,091	3.5%	(42)	- 2.0%
Income taxes	(792)	(1.4%)	(640)	(1.1%)	(152)	- 23.8%
Profit /(loss) for the period	1,257	2.2%	1,451	2.4%	(194)	- 13.4%
<b>Profit/(loss) for the period attributable to Owners of the parent</b>	<b>1,147</b>	<b>2.0%</b>	<b>1,123</b>	<b>1.9%</b>	<b>24</b>	<b>+ 2.2%</b>
Total comprehensive income	963		2,253		(1,291)	- 57.3%
<b>Total Comprehensive income attributable to Owners of the parent</b>	<b>890</b>		<b>1,832</b>		<b>(942)</b>	<b>- 51.4%</b>

	31/12/2016	31/12/2015
Total Assets	83,847	83,849
Total Equity	55,339	56,023
Equity attributable to Owners of the parent	53,013	53,491
Net short-term financial position/(indebtedness)	1,883	4,792
Net financial position/(indebtedness)	206	2,532
Employees at the end of the period (number)	649	644
Employees: average number in the period	647	630







## Consolidated income results analysis

	Period 2016		Period 2015		Variations	
	€/000	% PV	€/000	% PV	€/000	%
Income from sales and services	52,060	91.1%	55,728	93.2%	(3,668)	(6.6%)
Asset increases due to internal work	4,755	8.3%	3,856	6.4%	899	23.3%
Other revenue and receipts	360	0.6%	235	0.4%	125	53.2%
<b>Production value</b>	<b>57,175</b>	<b>100.0%</b>	<b>59,819</b>	<b>100.0%</b>	<b>(2,644)</b>	<b>(4.4%)</b>
Purchase costs	(325)	(0.6%)	(389)	(0.7%)	64	16.5%
Service costs	(9,426)	(16.5%)	(12,437)	(20.8%)	3,011	24.2%
Other operational costs	(1,001)	(1.7%)	(1,015)	(1.7%)	14	1.4%
<b>Added value</b>	<b>46,424</b>	<b>81.2%</b>	<b>45,978</b>	<b>76.9%</b>	<b>446</b>	<b>1.0%</b>
Labour costs	(36,314)	(63.5%)	(36,206)	(60.5%)	(108)	(0.3%)
Other administrative expenses	(2,324)	(4.1%)	(2,314)	(3.9%)	(10)	(0.4%)
<b>Gross operational result - EBITDA</b>	<b>7,787</b>	<b>13.6%</b>	<b>7,458</b>	<b>12.5%</b>	<b>328</b>	<b>4.4%</b>
Allocation to fund and credit depreciation	(309)	(0.5%)	(169)	(0.3%)	(140)	(82.6%)
Intangible fixed asset amortization	(5,258)	(9.2%)	(4,981)	(8.3%)	(278)	(5.6%)
Tangible fixed asset amortization	(538)	(0.9%)	(494)	(0.8%)	(45)	(9.0%)
<b>Operational result - EBIT</b>	<b>1,681</b>	<b>2.9%</b>	<b>1,815</b>	<b>3.0%</b>	<b>(134)</b>	<b>(7.4%)</b>
Financial income	59	0.1%	130	0.2%	(71)	(54.4%)
Financial expenses	(52)	(0.1%)	(33)	(0.1%)	(19)	(57.0%)
<b>Ordinary result</b>	<b>1,689</b>	<b>3.0%</b>	<b>1,912</b>	<b>3.2%</b>	<b>(223)</b>	<b>(11.7%)</b>
Revaluations and depreciations	360	0.6%	179	0.3%	181	101.1%
<b>Pre-tax result</b>	<b>2,049</b>	<b>3.6%</b>	<b>2,091</b>	<b>3.5%</b>	<b>(42)</b>	<b>(2.0%)</b>
Income taxes	(792)	(1.4%)	(640)	(1.1%)	(152)	(23.8%)
<b>Profit/(loss) for the period</b>	<b>1,257</b>	<b>2.2%</b>	<b>1,451</b>	<b>2.4%</b>	<b>(194)</b>	<b>(13.4%)</b>

### Profit/(loss) for the period attributable to:

Non-controlling interests	110	0.2%	329	0.5%	(219)	(66.5%)
<b>Owners of the parent</b>	<b>1,147</b>	<b>2.0%</b>	<b>1,123</b>	<b>1.9%</b>	<b>24</b>	<b>2.2%</b>

Weighted average number of ordinary shares outstanding	8,980,000		8,980,000			
Basic earnings per share (in €)	0.128		0.125			

The CAD IT Group closed 2016 financial period with a profit attributable to owners of the parent of Euro 1,147 thousand, an improvement (+2.2%) compared to the period 2015 (Euro 1,123 thousand). During the year the decrease of 4.4% in the production value, which was also matched by a decrease in service costs (-24.2%), allowed to maintain profitability margins and positive results. The decline in sales and service revenues was mainly due to the contraction of supplies to some customers who reduced their investment plans in new implementations and software developments.

The value of production for the period was mainly due to revenues from sales and services reaching Euro 52,060 thousand, a decrease of 6.6% compared to Euro 55,728 thousand in 2015.

Increases in internal work capitalized under fixed assets, for the use of resources to develop new procedures and the Group's own software park, amounted to Euro 4,755 thousand, increasing compared to the Euro 3,856 thousand in 2015.

The other revenues and equivalent earnings, which came to Euro 235 thousand in 2015, stood at Euro 360 thousand, and included non-recurring income of 139 thousand euro for damages.

Purchase costs to the value of Euro 325 thousand showed a decrease compared to Euro 389 thousand of 2015 and are made up of purchases for domestic consumption and use or for sale to customers.

Service costs of Euro 9,426 thousand decreased by 24.2% compared to Euro 12,437 thousand of 2015, mainly due to the lower use of external collaborations and services of third parties.

The added value of Euro 46,424 thousand increased by 1.0% compared to Euro 45,978 thousand of 2015, with a marginality of 81.2% on the value of production (76.9% in 2015).

Labour costs of the year of Euro 36,314 thousand, were in line with the previous year (Euro 36,206 thousand). The average number of employees of the year was 647 units, a slight increase compared to 630 units in 2015. During 2016 the cost of ordinary work increased and it was offset by a decrease in overtime and by the use of vacation.

The other administrative costs of Euro 2,324 thousand are also in line with the previous year (Euro 2,314 thousand).

The EBITDA Gross Operational Result of Euro 7,787 thousand (equal to 13.6% of the value of production) showed an improvement of 4.4% compared to Euro 7,458 thousand of previous year (equal to 12.5% of the value of production).

Allocations to credits depreciation fund amounted to Euro 309 thousand, increased compared to previous year (Euro 169 thousand). The provision is mainly attributable to the devaluation of a foreign credit, relating to activities carried out in the years 2011-2013 by the parent company, as well as those of two clients of a subsidiary which were subject to bankruptcy proceedings.

Amortization contributions for the period stood at Euro 5,258 thousand in regard to intangible assets and Euro 538 thousand for tangible assets, compared to Euro 4,981 thousand and Euro 494 thousand in the same period 2015. The amortization of intangible assets increased compared to the previous period due to the beginning of the amortization schedules of software procedures which became available for use and for sale.

The increase in amortization and in devaluation of credits, impact on the EBIT Operational Result of the period, of Euro 1,681 thousand, a decrease of 7.4% compared to Euro 1,815 thousand of the previous year.

The net financial management result during 2016 was substantially neutral and recorded financial earnings and expenses for Euro 59 thousand and Euro 52 thousand respectively, a decrease compared to the period 2015 when there were higher financial earnings (Euro 130 thousand) and less expenses (Euro 33 thousand).

The Ordinary Result was Euro 1,689 thousand compared to Euro 1,912 thousand in 2015.

The revaluation and devaluation result was in credit for Euro 360 thousand, an increase compared to 2015 (Euro 179 thousand). The revaluations of the period refer to the share of profit of associated companies, calculated with the net patrimony method. The result of Spanish associated company Software Financiero Bolsa, 30% of which was acquired in April 2016, contributed to the increase of the entry.

The pre-tax result of Euro 2,049 thousand, equal to 3.6% of the value of production, showing a decrease of 2% compared to Euro 2,091 thousand of 2015, equal to 3.5% of the related value of production.

Income taxes amounted to Euro 792 thousand, equal to 38.7% of pre-tax result, compared to Euro 640 thousand in the 2015 financial period (30.6% of pre-tax result); the period 2015 benefited from the realignment of deferred taxes as a result of the IRES rate reduction from 27.5% to 24% as provided for by the Stability Law 2016.

The result attributable to CAD IT owners was positive for Euro 1,147 thousand, an increase of 2.2% compared to Euro 1,123 thousand in the previous year, net of the result for third party accruals of Euro 110 thousand (Euro 329 thousand in 2015).

The total result for the 2016 financial period, as explained and detailed in the schedules and in the notes to the financial statements, was positive for Euro 963 thousand, of which Euro 890 thousand attributable to CAD IT owners and Euro 73 thousand attributable to third parties, compared to a total profit of Euro 2,253 thousand in 2015 financial period, of which Euro 1,832 thousand attributable to CAD IT owners and Euro 422 thousand attributable to third parties. The total result includes the actuarial loss on liabilities for defined benefit for employees, of Euro 295 thousand.

The Group's Net Financial Position at 31/12/2016 was in credit by Euro 206 thousand, a decrease compared to Euro 2,532 thousand at 31/12/2015.



## Financial indicators

The following table shows some synthetic indicators that compare the last three financial periods of reference, expression to the conditions of patrimonial, economic and financial balance.

Patrimonial soundness analysis aims at estimating the group's ability to maintain financial equilibrium in the medium-to-long term. This ability depends on two types of factors: the financing structure for medium/long-term uses and the composition of financing sources.

In reference to the first aspect, on the assumption that the recovery time of these uses must logically be correlated to the recovery time of the sources, the chosen indicators to analyze these correlations are the following.

<b>Asset financing indicators</b>		2016	2015	2014
Primary structure margin	<i>Shareholders' equity – Non current assets</i>	6,829	9,099	8,456
Primary structure quotient	<i>Shareholders' equity / Non current assets</i>	1.14	1.19	1.18
Secondary structure margin	<i>(Shareholders' equity + Non current liabilities) – Non current assets</i>	19,002	21,324	19,614
Secondary structure quotient	<i>(Shareholders' equity + Non current liabilities) / Non-current assets</i>	1.39	1.45	1.42

In reference to the second aspect, regarding the composition of financing sources, the following indicators are given:

<b>Financing structure indexes</b>		2016	2015	2014
Total debt quotient	<i>(Non current Liabilities + Current liabilities) / Shareholders' equity</i>	0.52	0.50	0.52
Financial debt quotient	<i>Financing liabilities / Shareholders' equity</i>	0.08	0.07	0.04

In reference to earning capacity analysis, the following indicators, which are frequently used in company practices, are shown below in order to monitor the remuneration of the invested capital over time.

<b>Earning capacity indexes</b>		2016	2015	2014
Net ROE	<i>Net result/Average Shareholders' equity</i>	2.26 %	2.61 %	1.60 %
Gross ROE	<i>Gross result/Average Shareholders' equity</i>	3.68 %	3.77 %	4.63 %
ROI	<i>Operational result/(Invested operating capital – Average operational liabilities)</i>	2.95 %	3.05 %	4.22 %
ROS	<i>Operational result/Sales income</i>	3.23 %	3.26 %	4.49 %

The following solvency indicators are frequently used to study the company's ability to maintain financial equilibrium in the short term, i.e. to face short-term expenses (current liabilities) with existing liquid assets (immediate liquidity) and expected short-term receipts (deferred liquidity). Consequently, on the assumption that the recovery time for uses must "logically" be correlated to the recovery time for sources, the indicators for studying this correlation are:

<b>Solvency indicators</b>		2016	2015	2014
Availability margin	<i>Current assets – Current liabilities</i>	19,002	21,324	19,614
Availability quotient	<i>Current assets / Current liabilities</i>	2.16	2.37	2.12
Treasury margin	<i>(Deferred liquidity + Immediate liquidity) – Current liabilities</i>	18,621	20,954	18,997
Treasury quotient	<i>(Deferred liquidity + Immediate liquidity) / Current liabilities</i>	2.14	2.34	2.09



## ***The short-term situation***

Worldwide economic conditions have improved slightly in 2016, though a number of uncertainties continue to weigh on the outlook. According to IMF estimates released in January, global GDP grew by 3.1 per cent in 2016 and will accelerate to 3.4 per cent in 2017 and to 3.6 per cent in 2018. Prospects for the United States will depend on the economic policies enacted by the new administration, which have yet to be worked out in detail. The fiscal policy measures announced could have an expansionary effect, which is difficult to quantify at present, while the imposition and spread of restrictions on trade could have a negative impact.

In Europe, a high degree of uncertainty continues to surround the negotiations that will define the new trade relationship between the European Union and the United Kingdom. Global growth could be held back by any turbulence in the emerging economies associated with the normalization of US monetary policy. Following the presidential elections, expectations in the financial markets of an expansionary fiscal policy and higher inflation in the United States have triggered a shift in portfolios from bonds to equity. Long-term yields have also risen in the other advanced economies, but only to a limited extent owing to the divergence of monetary policies. Capital outflows from emerging economies have resumed. Growth in the euro area continues at a moderate though gradually strengthening pace. The risks of deflation have largely subsided; inflation turned upwards again in December but core inflation is still at low levels. With a view to maintaining the expansionary monetary conditions necessary to ensure inflation continues on an upward path, the ECB Governing Council has extended its asset purchase programme until the end of December 2017, or beyond, if necessary.

In Italy, the latest available indicators suggest that the economy continued to recover in the autumn, though at a slow pace.

Considering the performance of industrial production, electricity consumption and freight transport, which all recorded growth, and business confidence indicators, which are at high levels, GDP is estimated to have risen by around 0.2 per cent in the fourth quarter of 2016 compared with the third. Economic activity was stimulated by the revival of investment and the expansion of household expenditure. Lending to the nonfinancial private sector has continued to expand in recent months, as has business lending, though the pace of growth is still slow. The credit quality of Italy's banks has continued to benefit from the brighter cyclical outlook, with the ratio of new non-performing to outstanding loans declining further. Regarding Italian banking system, in the first nine months of 2016 the profitability of the significant banking groups diminished in the first nine months of 2016 compared with the year-earlier period: annualized ROE fell to 1.4 per cent from 3.8 per cent. Net interest income and other income decreased by 4.3 and 1.4 per cent, respectively. Operating costs increased by 6.1 per cent, largely on account of the extraordinary expenses associated with early retirement incentive schemes for some personnel and with contributions to the deposit guarantee and resolution funds. Gross income diminished by about one fifth. Write-downs of loans rose by 20.6 per cent, following the significant increase in the NPL coverage ratios by some banks.<sup>1</sup>

The positive signs prevailed over the general slackening in the first six months of 2016 and in the ICT market. In fact, in the first half of 2016, the Italian digital market (IT, telecommunications and content) grew to Euro 31,953 million, that is by 1.2% compared to the same period in the previous year, revealing an increase for the entire year of 1.3% to arrive at Euro 65,759 million compared to a 1% growth in 2015 and constant drop-offs in the years leading up to that. And, if the market is broken down, and the important telecommunication network service component is removed, the comparison becomes even more encouraging with a growth of 3.2% in the first six months of 2016, compared to a 2.5% increase in the first half of the previous year. This growth figure is not only higher than the GDP but also greater than investments, excluding means of transport.

Right from the very first level of disaggregation, the figures indicate that all the divisions made a contribution towards growth, except, as mentioned earlier, network services: ICT Services at Euro 5,198.5 million (+ 2%); Software and ICT Solutions at Euro 2,863 million (+4.8%), Devices and Systems at Euro 8,355 million (+1%), Digital Content and Digital Advertising at Euro 3,816 million (+9%). Within individual divisions, the trends of the various segments once more confirmed a slowing down in the more traditional areas and a definite dynamism in

---

<sup>1</sup> Data source: Banca D'Italia, Economic Bulletin no. 1, January 2017.

those more linked to the digital transformation of production and service models. However, the device market still showed signs of stability, thanks to those components that are more markedly infrastructured and smartphones (Euro 1,570 million, + 9.8%), which are now owned by 65% of Italians and which, in the six months in question, generated a growth in data traffic on the mobile network of 52.7%. The PC component fell (-8% in volumes), but not the PC server bracket, which actually grew in volume by 10.3%, further highlighting the transformation process that is ongoing within companies and the constant development of data centres. On the whole, the software and ICT solution segment, which had already started to recover two years earlier and which is linked more than anything to innovation, showed an even more lively trend arriving at Euro 2,863 million (+4.8%) half way through the year. A sign of ongoing transformation is also evident here. In fact, application software increased well (Euro 2,034 million, +7.1%) mainly due to the most innovative components - web management platforms (+15.2%) and IoT (for manufacturing, energy management, the vehicle industry, etc., +16.4% to Euro 815 million) - while traditional application solutions (-0.2% to Euro 1,060 million) showed substantially stable results. System software (-0.4% to Euro 246 million) and middleware (Euro 583 million, -0.3% against +2.6% in the first six months of the previous year) slowed down slightly, not due to a lack in demand but rather to a good part having migrated to cloud environments and infrastructure outsourcing.

A highly encouraging note comes from ICT services, second only to network services in terms of weight on the digital market as a whole. The considerable 2% growth to Euro 5,198.5 million, not only clashes with last year's immobility, (+0.3%), but also with the continual fall-offs of the previous years, and shows all the consistency of the new and more evolved spending trends. The segment is, in fact, pulled along by data centre services and cloud computing (+18.8% to Euro 1,074.8 million) which compensates the immobility in the technical assistance service segment (Euro 339 million) and the moderate downward trend of all the other segments (outsourcing -1.7%, training -2.5%, consultancy -1.2%, application development and systems integration -1.9%), which, although more exposed on the traditional ICT front, are still involved in the ongoing transformation.

More sustained dynamics are needed to recuperate the delays accumulated in the Italian ICT market over the years. However, the signals are still good both in terms of the positive signs that have been accompanying overall trends for the second year running and, above all, because it is increasingly more evident that there is a change in demand which is boosting components that are more linked to process, service and product innovation. The change is already ongoing but still, and only, in the more dynamic sectors.<sup>2</sup>

### ***Significant events of the period***

In February 2016, CAD IT signed a strategic agreement with Spafid Connect, a company within the Mediobanca Group which provides application development activities and solutions with high technological content in the shareholder and corporate service sector on behalf of listed Issuers. With this ten-year agreement, Spafid Connect and CAD IT intend to promote their respective commercial relations with bank and insurance company clients, in order to offer a unique and innovative service also by integrating CAD IT's Finance Area product with Spafid Connect's Issuers platform. The agreement is of strategic importance to CAD IT since, besides strengthening its own positioning on the banking and insurance market, it also creates synergies in research and development costs. In March 2016 it was signed a partnership with GoldenSource, leading independent provider of Enterprise Data Management (EDM) and Master Data Management (MDM) solutions for the securities and investment management industry. The agreement provides for the integration of the GoldenSource EDM with CAD IT's Area Finanza platform and allows CAD IT's customers to use GoldenSource as Security Master for Area Finanza and ensures automatic upgrades for any changes in the data feed.

In April CAD IT acquired 30% of the capital of the Spanish company Software Financiero Bolsa and signed an agreement to increase to a majority share in 2019. Founded in 1994 and with registered offices in Madrid, SFB is the leader in Spain in the supply of front, middle and back office software solutions with which settlement instructions amounting to over 50% of trading volumes negotiated on the Madrid Stock Exchange are processed

---

<sup>2</sup> Assinform – The Digital Market in Italy in the 1<sup>st</sup> six months of 2016



daily. SFB closed its 2016 financial period with revenues of Euro 3.7 million, a net profit equal to Euro 0.5 million and with a Net Financial position in credit by Euro 0.9 million.

For the 30% acquisition of SFB's capital were paid in cash Euro 250 thousand at the first closing. Payment of the definitive price will take place after the closure of the 2018 balance (second closing) and will be calculated on the basis of the results that SFB achieves over the 2016-2018 financial periods, with a minimum value of Euro 1,650 thousand. At the second closing, CAD IT will have the option to acquire further shareholdings to a controlling share of 51%, or up to 100% of the capital depending on the right of SFB's current shareholders to exercise a PUT on the remaining 49%. CAD IT will have alternatively opportunity to exercise a PUT option to assign again the 30% share capital acquired to the sellers, renouncing to the amount of Euro 250 thousand already paid.

With this deal, CAD IT further strengthens its presence on the financial software market in Europe and confirms its active interest in expanding onto the Spanish market, offering with SFB highly innovative products already in use at 90% of Italian banks and at Swiss, German, British and Czech Republic customers.

This agreement provides CAD IT with important opportunities to increase revenues due to:

- SFB's considerable commercial and technical presence in Spain and Portugal;
- SFB's existing customer portfolio consisting of about 40 financial institutions to whom CAD IT's products, complementary to those of SFB, could be offered;
- cross selling opportunities with SFB products to CAD IT customers;
- the credibility of both brands on the market.

On 28th April 2016, the Ordinary Shareholders' Meeting approved the Annual Financial Statements at 31st December 2015 and decided the distribution of an ordinary dividend of Euro 0.15 per share. The dividend will be paid from 11th May 2016. Dividend payment resulted in a cash outlay of Euro 1,347 thousand. The Shareholders' Meeting also approved the first section of the Remuneration Report ex article 123-ter of Leg. Dec. 58/1998 (available in the Company's website).

On 8<sup>th</sup> July 2016, the CAD IT Board of Directors examined and acknowledged Giuseppe Dal Cortivo's renunciation of his position as President and Managing Director of the CAD IT S.p.A. Board, and nominated Giampietro Magnani as its President (previously Vice President of the Company). Giuseppe Dal Cortivo informed the Company that, as a consequence of the Public Prosecutor's on-going investigations in Rome, he believes it appropriate to suspend his position as President and Managing Director of the CAD IT S.p.A. Board, until the events that have led to his being investigated as the Company's legal representative for crimes of a fiscal nature, have been clarified. The indictment regards the payment of three invoices, registered in the accounts and in the annual statements for taxation years 2010, 2012 and 2013, whose total amount is equal to Euro 194 thousand (excluding VAT).

On 19th October 2016 the CAD IT S.p.A. Board of Directors acknowledged Giuseppe Dal Cortivo's resignation from his position as Non Executive Director of CAD IT and at the same time, in accordance with art. 18 of the Company By-laws and art. 2386 of the Italian Civil Code, on prior favourable consent of the Board of Auditors and the Nominating and Remuneration Committee, the Board also nominated, by co-option, the lawyer Debora Cremasco, with experience in the corporate and financial sector, as Non-Executive Independent Director.

Giuseppe Dal Cortivo, already suspended from his functions, communicated his wish to resign in order to protect the interests of the Company and the market in general in view of the investigations to which he is still subject. The Company, in acknowledging Giuseppe Dal Cortivo's decision, and convinced of the correctness of his actions, hopes that this question can be resolved as soon as possible, entrusting in the work of the Magistracy. CAD IT Group has been operating on the market for almost forty years, it has never been subject to criminal disputes, it currently employs about 650 people and has national and international customers of primary standing.

## **Human Resources**

For the CAD IT Group, taking care of its own human resources, which it has always considered as a precious patrimony, is a central and critical factor for a group that aims at innovation in a rapidly and constantly changing sector.

Continual training leads to the development of know-how and an ability to innovate, as well as a systematic transfer of skills, in a process of constant improvement based on attention to human resources, their motivation and their



involvement in company objectives.

Each year, therefore, a great deal of attention is paid to the development and training of staff through an analysis of their needs, the defining of plans and training courses, the carrying out of courses, both internally and on the premises of qualified external organizations, and the evaluation of training activities.

2016 saw 19.8 thousand hours taken up by training (15 in 2015) to support operational activities, professional development and safety and health at work, with the involvement of 620 resource units (607 in 2015) and an average of 32 hours of training per resource unit (compared to 24 hours in 2015). The main training areas were: IT and technical updating, safety and health at work, foreign languages, company organization and managerial training.

## **CAD IT's and Group research and development**

CAD IT Group dedicates a significant part of its activities and resources to conceive, create and develop their own software, which will either be licensed out to clients or directly used for product development and the provision of service to its customers.

In particular, activities for the realization of new modules to increase the functional and/or technological development of the considerable range of software installed, with the purpose of consolidating traditional business, diversifying the Group's offer with new products and towards those sectors bordering on the ones in which it is already present and to new markets abroad, are still underway.

An important development project concerns the evolution of the *Suite Area Finanza*, made up of independent and integrated modules that can each carry out their own specific activities and interface with others to ensure high standards of efficiency in the management of data, avoiding duplication, in perspective of simplifying the product and the method of release. The evolutions allow to make the Suite even more attractive for the international market. Development and innovation activities for the Suite is particularly intense with the aim to improve user experience and create new functions or modules required by the national and international markets, like, for example:

- Easy Action, a new generation, comprehensive platform for the controlled end-to-end management of corporate actions and income;
- Position Keeping: module dedicated to recording the events/movements and able to update the positions in real time, manage the process of completing tasks for each event (taking care to enable the modules of competence for settlement, taxation, corporate actions), make accounting records and prepare reports of supervision.

CAD IT, in activities aimed at developing its own range of products, is also creating solutions linked to the new laws (for example further wave provided by Target 2 Securities).

Another important ongoing development project regards the new General Data (Anagrafe Generale) product, a modern, technologically avant-garde, flexible and versatile solution, which will make it easy to adjust to constant variations in regulations and in the commercial or operative needs of banking institutions. Considering the centrality and criticality of the process, which is one of the primary data sources for the entire banking information system, thanks to the tools being developed, CAD IT will be able to offer gradual data migration within its implementation projects, which will include a period of co-existence and synchronisation between the old and new data system, in order to allow integration and interfacing with the system's other processes as well as standardisation of the data to be transferred into the new data file.

Activity in the production of specialized modules for the business intelligence (Managerial Information System) area is also continuing, especially in regard to risks, fraud and long-distance control.

The product has been developed and enhanced with a new Dashboard, acquiring a new highly end-user connotation, characterized by a very timely look & feel, flexible and easy to use, while the editors dedicated to administrators and technicians are separated and specialized.

Moreover, during the financial period, further developments and software updates were made and/or started in relation to sector or regulation evolutions that have had, and are set to have, considerable impact on customer systems in the financial sector. These include the new IFRS9 accounting standard, the 2014/65/EU European

Directive (MiFID II) and Regulation no. 600/2014 (MiFIR), Classic Repo management, the adoption of the "rolling" method for dilutive increases in capital.

## **Investments**

Investments in tangible and intangible fixed assets made by the consolidated companies during the period amount to Euro 5,372 thousand, compared to Euro 5,729 thousand during 2015 financial period.

Particularly ongoing intangible asset costs refer to the development of its own software procedures which will be licensed out to clients or used for the Group's activities. The amount of investment derives from strategic decisions taken by the Board of Directors and management, who have approved the development of a large number of products, projects and new technologies in order to be ready for development lines in the sector and to be able to propose an updated range of products that can quickly satisfy market demand.

Investments in tangible fixed assets mainly refer to the purchase of a new air conditioning system for Verona office (Euro 340 thousand) as well as electronic machinery and infrastructure. During 2015 it was instead purchased an instrumental property by a subsidiary.

<i>Summary of investments</i>	<i>Period 2016</i>	<i>Period 2015</i>	<i>Variations</i>
Intangible fixed assets	82	165	(83)
Intangible assets under development and payments on account	4,755	3,856	899
Property, Plant and equipment	534	1,708	(1,174)
<b>Total investments in tangible and intangible fixed assets</b>	<b>5,372</b>	<b>5,729</b>	<b>(357)</b>

## **Related parties transaction**

Transactions made with third parties, including infra-group transactions, are neither atypical or unusual since these transactions are a normal procedure within the activities of the Group's companies. The same are governed by market conditions bearing in mind the characteristics of the supplied goods and services concerned.

Information on relations with third parties, including that required by the Consob Communication of 28<sup>th</sup> July 2006 and subsequent integrations, is shown in the Consolidated Financial Statement and Financial Statement Sheet Notes.

## **Relationships with Group companies**

During the financial period concerned, the Group's companies carried out operations with the controlled companies and businesses subject to CAD IT control. The patrimonial and economic effects of the operations carried out between companies consolidated with the integral method have been omitted in the consolidated Financial Statement with the exception of:

- services concerning the development of software procedures to be sold or instruments for the traditional activities of the Group's companies that are registered among intangible fixed assets;
- other operations, of insignificant amount, regarding the assignment of instrumental assets for the purchaser.

Relationships between the Group's companies are governed on the basis of contractual relations drawn up by the respective administration organs bearing in mind the quality of the assets and services involved and the competitive conditions of the market and adapting the interests of the Group.

The table below gives a summary of the income and service performances, as well as the credit and debit position of all the Group's consolidated companies:

Company	Costs	Turnover	Financial expenses	Financial income	Receivable	Payable
CAD IT S.p.a.	18,642	1,631	3	-	2,619	15,759
CAD S.r.l.	1,062	12,115	-	-	9,575	2,311
CeSBE S.r.l.	592	3,083	-	3	4,139	348
Smart Line S.r.l.	95	1,549	-	-	1,335	92
Elidata S.r.l.	19	1,780	1	-	997	2
Datafox S.r.l.	43	295	-	-	263	41
Tecsit S.r.l.	2	-	-	-	-	376
<b>Total</b>	<b>20,453</b>	<b>20,453</b>	<b>4</b>	<b>3</b>	<b>18,928</b>	<b>18,928</b>

Further information on CAD IT S.p.A.'s relations with its subsidiaries is shown in directors report on operation of the parent company, to which reference is made.

### **Shares held by managerial and controlling organs and by the managers with strategic responsibilities**

The shares held, both in CAD IT S.p.A. and the other companies it controls, by members of the administrative and controlling bodies, general managers and other managers with strategic responsibilities, as well as not legally separated spouses and children under 18, either directly or through controlled companies, trust companies or third parties, are outlined in the *Remuneration Report* in accordance with art. 84-quater, paragraph 4, of Consob Regulation no. 11971, along with the established criteria in Attachment 3A, Table 7-ter.

Information relative to payments for any security of the main company or its direct or indirect subsidiaries to Board members or auditors and to managers with strategic responsibilities are shown in the *Remuneration report*.

### **Reconciliation report with the Head Company balance**

The following table shows the reconciliation figures of the net patrimony and the consolidated financial result with those of CAD IT S.p.A.<sup>3</sup>

	Net patrimony	Result of period
<b>Net patrimony and result of the controlling company for the period concerned</b>	<b>54,440</b>	<b>1,294</b>
Difference between the entry value of the consolidated holdings and the pro quota value of the net patrimony	(8,980)	
Pro quota results of the subsidiary holdings	122	122
Goodwill	8,309	
Subsidiary/associate dividend elimination		(869)
Infra-group margin elimination	(1,428)	134
Elimination of revaluations/depreciations of subsidiary investments		106
Assessment of associate holdings with net patrimony method	549	360
<b>Total net patrimony and consolidated result of period attributable to owners of the parent</b>	<b>53,013</b>	<b>1,147</b>

### **Corporate Governance and Internal Control System**

CAD IT considers and defines its Internal Control System as "a set of rules, procedures and organisational structures aimed at achieving, by means of a suitable identification, measurement, management and monitoring

<sup>3</sup> In accordance with Consob communication no. 6064293 of 28 July 2006.

process of the principle risks, the running of a healthy, correct and coherent business with pre-established objectives". The internal system for managing risk and control in financial information technology is a constitutive part of a broader Internal Control System. This system also aims at guaranteeing trustworthiness, accuracy, reliability and timeliness of the company and the Group's financial information technology.

The Internal Control System is the mainstay on which *Corporate Governance* stands and is the catalyzing element of all subjects and functions that, each in their own way, contribute to the healthy, correct and coherent running of the business in order to give maximum sustainable value to every activity within the organisation.

Essential parts of the Internal Control System are the Code of Ethics and the Management and Control Organisation Model adopted by the Board of Directors in accordance with the norms concerning "Company administrative responsibility rules" in Leg. Dec. no. 231/2001 and subsequent modifications. The Model adopted also includes the Health and Safety at Work System in accordance with the UNI/INAIL guidelines which represent a best practice standard of reference for compliance to the provisions in Leg. Dec. 81/08.

The system of corporate governance adopted by CAD IT SpA is the traditional one.

CAD IT adheres to the Code of Conduct for listed companies issued by the Italian Stock Exchange (the "Codice di Autodisciplina"), available on the website of the Italian Stock Exchange.

More information about the corporate governance system adopted, information on property assets and adhesion to Corporate Governance regulations is provided on the *Corporate governance and property asset report*, in accordance with articles 123 bis and 124 ter TUF and 89 bis Consob Issuer Regulations, which the CAD IT S.p.A. Board of Directors annually approves.

The report is published at the same time as this financial reporting and is available for public viewing in the Investor Relations sector of the company's Internet site: [www.caditgroup.com](http://www.caditgroup.com).

## ***The main risks and uncertainties to which CAD IT S.p.A and the Group are exposed***

The Company has an internal control system made up of a set of rules, procedures and organisational structures aimed at achieving the healthy and correct running of the business also through a suitable process for identifying, managing and monitoring the principle risks that could present a threat to achieving company objectives.

This paragraph describes the risk factors and uncertainties relating to the economic-legal and market context and which can considerably influence the Company's performance; the specific risks that can determine the generation of obligations within the Company and the Group are, however, the object of evaluation when determining the relative earmarking and are mentioned in the balance notes together with the potential liabilities found. Additional risks and uncertain events that cannot be foreseen, or are considered improbable at the moment, could still affect the activities, the economic and financial conditions and the prospects of the company and the Group.

CAD IT adopts specific risk factor management procedures aimed at maximising the value for its shareholders by activating the necessary measures to prevent any risks inherent to the Group's activities.

CAD IT S.p.A., in its position as Parent Company, is exposed to the same risks and uncertainties described below to which the entire Group is exposed.

### **External Risks**

#### **Risks connected to the general conditions of the economy and sector**

The information technology consultancy market is linked to the economic trend of industrialised countries where the demand for highly technological products is higher. A continuation of the weak economic global situation at both a national and/or international level could reduce demand for the Group's products with a consequent negative effect on the economic, patrimonial and financial situation of the Group itself.

The main market outlet in which currently the Group deals is the banking and finance sector. As of 2008, global financial markets were subjected to strong turbulence which led to a marked slowdown of the economy. The global economic recession of 2008 and 2009 which practically affected all geographical areas and all economic sectors of more developed countries, led to a sharp contraction of demand.

The latest periods showed weak signs of global recovery, but the economic projections are still uncertain.

#### **Risks connected to the rapid evolution in technologies, customer needs and reference norms**

The sector in which the Group operates is characterized by fast and complicated technological changes and a constant development in skills and professionalism. Furthermore, an increase in customer needs, together with any changes in the laws, means that the software for the banking sector and other financial institutions has to be constantly updated.

The Group makes substantial investments in the development of new projects and new technologies, not only in order to promptly satisfy market demand, but also to anticipate development lines by proposing a range of new products as a factor able to influence, in turn, the type of user demand. Therefore, a reduction in customer tendency towards buying the new technologies offered could expose the Group to the risk of not earning enough to cover the investments sustained.

These investments cannot, however, guarantee that the Group will always be able to recognise and use innovative technological instruments, exclude the risk of the obsolescence of existing products or ensure the Group's ability to develop and introduce new products or renew existing ones in good time for the customer and adequately for the market. The above-described situations are a significant potential risk for the Group's activities and its economic and financial results.

#### **Risks connected to the high competition in the sector in which the Group operates**

The Information Technology market is highly competitive. Some competitors could try to expand and damage the Group's market share. Moreover, the intensification of competition levels and the possible entry into the Group's reference sector of new subjects with good human resources, financial and technological backing that can offer more competitive prices, could influence the Group's activities and the possibility to consolidate or widen its own competitive position in the sector with consequent repercussions on the Group's activities and its economic, patrimonial and financial situation.

#### **Risks connected to protecting technological property**

The Group's procedures and software programmes are protected by Italian copyright laws. Furthermore, the Group owns the exclusive rights for the economic use of the programmes and procedures which it has registered in the Special Public Register for Processors as the SIAE – Italian Society for Authors and Editors.

The management also maintains that the technological level of the products the Group offers, together with the technical knowhow needed for their constant and progressive use and updating, are in themselves factors able to limit any risks connected to the appropriation of significant competitive advantages on the part of potential and current competitors. Nevertheless, it cannot be said that the protection recognised by Italian copyright laws excludes other operators in the sector from developing, entirely on their own, similar products or duplicating the Group's unregistered products or designing new ones able to copy the performances and functions without violating the Group's rights. Furthermore, the Group's technology could be exposed to acts of piracy by third parties.

### **Internal Risks**

#### **Risks relating to dependence on key personnel**

The success of the Group depends appreciably on the ability of some key figures who have made a significant contribution to its development i.e. its own executive managers and other management components with many years of experience in the sector. The loss of one of the aforementioned key figures' services without an adequate replacement could have negative effects on the Group's prospects, activities and economic and financial results. Moreover, the Group's business is strongly characterised by the extremely high technical skills of its staff. Therefore, the future success of its activities largely depends on the continuity of the functions carried out by the currently employed specialized technicians and collaborators as well as the ability to attract and maintain highly qualified staff.

In the Information Technology sector, staff costs are a critical development factor. Any difficulties that the Group may face in managing staff could produce a negative effect on its activities, its financial conditions and its operative results.

#### **Risks connected to sale times and implementation cycles**

The management of sales activities for the Group's software products is normally rather lengthy, especially considering that the potential advantages of using the Group's products have to be illustrated and training activities at the customer's premises so that the products are used correctly have to be carried out. Negotiations and the consequential execution of product sale activities usually take a period of time that ranges from a few months to a whole year. Moreover, the implementation process for the Group's products often involves the customer's investment in terms of staff and money which can extend over time. Sales activities and adjustment cycles of the product to the customer's information technology system are subject to potential and determining delay such as the completion of the implementation process of the product itself, unexpected events that the Group cannot control, like sudden limitations in the customer's budget or company renovation operations or, more generally, the complexity of the customer's technical requirements. Any delays due to extended sales cycles or referable to the product's use on the part of the customer, could influence the Group's activities, financial situation and operative results.

#### **Risks connected to customer dependence**

The Group offers its products and services to small, medium and large companies operating in different markets. A significant part of the Group's revenues is concentrated on a relatively small number of customers, the loss of which could therefore have a negative effect on the Group's future activities and economic, patrimonial and financial situation.

However, the management maintains that the Group's results do not significantly depend on any specific customer in particular because these customers update their information technology systems at different times and this operation takes rather a long time.

#### **Risks connected to internationalization**

The Group has made significant efforts in recent years in terms of its own internationalization strategy and expects that an increasingly large part of its revenues will be generated from foreign customers. The Group could therefore be exposed to the risks related to internationalization as those relating to changes in their economic, political, fiscal and local law conditions, as well as variations in the domestic currency trend, should the country concerned be outside the Euro area. The occurrence of unfavourable development in these areas could have a negative effect on the Group's prospects and activities.

#### **Risks connected to breaches of contract and potential liabilities towards customers**

Highly complex software products like those offered by the Group can, even if duly tested, reveal some defects and anomalies during the installation phase and while integrating with the customer's information technology system. These circumstances can cause damage to the Company's image and its products and also expose the Company to claims for damages and the application of contractual penalties due to not respecting deadlines and/or the agreed qualitative standards.

Furthermore, the Group could find itself having to invest considerable resources to carry out corrective interventions and be obliged to interrupt, postpone or cease the supply of its services to the customer.

To date there have not been any significant events of this kind that have determined any remarkable controversy in customer relations, except for a lawsuit filed during the 2016 period by a customer in the industry area with claims for damages amounting to Euro 955 thousand; in order not to be held liable for any damages, CAD IT has brought in its own insurance company. Moreover, the company maintains that the request is totally unfounded and is taking legal action to support its defence.





## Financial Risks

### Rischio di credito

The Group mainly operates with banks and service companies controlled by banks, financial institutions and insurance companies, tax collecting agencies and public administration offices, and, generally speaking, customers with proven soundness and solvency. For commercial reasons, specific policies aimed at monitoring times of collection of credits, also for important amounts, that, following previously revealed operative risks, could undergo delays, are adopted.

### Liquidity risks

Liquidity risks are linked to the difficulty of finding funds to finance obligations. The availability of liquid assets and the ability to generate positive cash flows make the risk of not being able to find enough financial funding to satisfy the obligations and needs of Group operations highly unlikely. Cash flows, funding requirements and the liquid assets of the Group's companies are constantly monitored with the aim of guaranteeing an efficient and effective management of financial resources.

It cannot be excluded, however, that, should the uncertain market situation continue with reduction of revenues or longer times of collection and significant losses on credits, the risk of a reduction in liquidity could arise with the consequent need to resort to external financial sources.

### Exchange rate risks and interest rate risks

At the moment the Group operates almost entirely in the Euro area and is therefore not subject to exchange rate risks.

Exposure to interest rate risks is linked to the need to finance operative or investing activities as well as using available liquid assets. The Group uses available liquid assets in bank accounts and capitalization insurance policies and mainly uses financial resources in the form of bank deposit loans on commercial credits and bank account credit worthiness. Variations in market interest rates can affect revenues and the cost of financing influences the progress of financial returns and expenses.

It is not in the Group's policy to use derivative financial instruments that require cover and/or negotiation.

## Other Information

Neither CAD IT S.p.A. nor its controlled companies own, and/or have purchased and/or sold during the financial period CAD IT or their own shares, not even through trust companies or third parties.

CAD IT S.p.A. is not subject to the management and coordination of companies or bodies and defines its own general and operative strategies in full autonomy.

In accordance with art. 2497 bis of the Civil Code, directly or indirectly affiliated companies, with the exception of particular cases, have identified CAD IT S.p.A. as an organization that exercises managerial and coordination activities. These activities mainly consist of indicating general and operative Group strategies and focus on defining and adjusting to internal control regulations, the issuing of a Code of Ethics to be adopted at a Group level, the processing of general policies for the management of human and financial resources, the provision of productive factors. Moreover, Group coordination for some companies means a centralization of administrative, corporate and financial management services. The affiliated companies that remain in full control of their managerial and operative autonomy, can then scale their economies by taking advantage of the professionalism and specialist services and concentrate their own resources in the management of their specific operational skills.

During this financial period, and the previous one, no atypical or unusual operations have been carried out as defined in the Consob communication no. DEM/6064293 of 28 July 2006.

Inside the Directors' Report on management is included the profit and loss account drafted in scalar form, highlighting the intermediary results as follows:

- Production revenues: this is the value of services and goods produced and sold by the Group, including internal assets and other income and earnings from the traditional offer.



- Added value: obtained by subtracting the operative costs for service and asset purchases from production revenues, this measures how much of the internal production and distribution of goods and services is due to company productive factors.
- Gross Operational Result (EBITDA): this figure is obtained by subtracting from the added value all of the costs that can be put down to staff and other administrative expenses. It highlights the result based on the traditional offer including depreciations, financial management, revaluations or devaluations and taxes.
- Operational Result (EBIT): this figure is obtained by subtracting the depreciation and funding amounts from the gross operational result.
- Ordinary Result: this includes the financial management result.
- Pre-tax result: obtained by including revaluations and devaluations in the ordinary Result.

In the Financial Statement report, no alternative performance indicators have been adopted with the exception of the financial indicators reported in the related paragraph of this report, for each of which the items of reference for their determination are shown, and the net financial position, shown in the Financial Statement notes, for which no reclassifications have been made in terms of Financial Statement figures and relative explanations are supplied and linked to the patrimonial status entries concerned, as defined in the CESR Recommendations.

CAD IT and some group companies adopt and maintain the following management systems:

- **Quality Management System**, in conformity with the UNI EN ISO 9001:2008 norm, for the design, production and sale of component-based software and its after-sale assistance and maintenance;
- **Information Security Management System**, in conformity with the UNI CEI ISO/IEC 27001:2014 norm, for the management activities of information and data relating to software solution development activities, maintenance, customisation, integration, application management, consultancy and training in the banking, finance, insurance, industry and public administration sectors;
- **Health and Safety Management System**, implemented according to the UNI/INAIL Guidelines (September 2001 edition).

During 2016, CAD IT S.p.A, and the other Group companies involved, passed the periodic surveillance checks for the renewal and maintenance of the certifications held with positive results.

The Company adopts an adequate system to protect information in accordance with Leg. Dec no. 196 of 30<sup>th</sup> June 2003 "Personal data protection code" to ensure the protection of personal data.

The Group, in accordance with art. 3 of Consob Deliberation no. 18079 of 20th January 2012, has decided to comply with the simplification regime provided for in articles 70, paragraph 8, and 71, paragraph 1-bis of Consob Regulation no. 11971/1999 and subsequent modifications and integrations, therefore availing itself of the right to waive the obligation to present the expected information documents on significant operations relating to mergers, splits, increases in capital by means of the transfer of assets, acquisitions and sales.

### ***Foreseeable development in the management***

According to IMF estimates released in January 2017, global GDP grew by 3.1 per cent in 2016 and will accelerate to 3.4 per cent in 2017 and to 3.6 per cent in 2018. Compared to previous forecasts, the estimates have been revised slightly upwards for almost all the main advanced economies and marginally downwards on average for the emerging economies, although an acceleration is forecast for these countries in the next two years. In Italy, in the macroeconomic framework GDP is projected to grow by 1.0 per cent on average per year in 2017-19. Economic activity will be driven by domestic demand and by a gradual strengthening of foreign demand. In 2019 output is expected to be about 4 percentage points below the value recorded in 2007. The analysts polled in January by Consensus Economics expected the average rate of inflation to rise in 2017 to 0.9 per cent from -0.1 per cent in 2016, below that forecast for the euro area as a whole. In general, a highly accommodating stance of monetary policy and a continued, gradual improvement in credit growth, in keeping with the results of the latest surveys, remain the premises for a strengthening of economic activity.<sup>4</sup>

The development strategies adopted for the current year aim at meeting the priorities that the Italian and European

---

<sup>4</sup> Data source: Banca D'Italia, Economic Bulletin no. 1, January 2017

banks are now being obliged to face. In fact, financial institutions are now finding themselves having to deal with the constant need to adjust their procedures and structures in order to quickly acknowledge new norms and regulations introduced at an international, European and national level as well as to try and improve results and margins in order to manage the current market context that is now beginning to show signs of recovery.

The principal norms that the banks will have to face in the immediate future involve: modifications to the IFRS 9 accounting standard, the 2014/65/EU European Directive (MiFID II) and Regulation no. 600/2014 (MiFIR) integrated with directives and delegated regulations in the issuing stage, the management of Classic Repos and new individual savings plans (PIR), adjustments to the FTT model and register according to recent Inland Revenue Office provisions, EU Regulation 1286/2014 regarding the KID (Key Information Document) aimed at increasing the transparency of Packaged Retail and Insurance-based Investment Products (PRIIPs), Market Abuse, Data Quality, Alerts (Puma 2), Basel III, T2S.

For the purposes of an efficient, timely and coordinated development in the procedures in order to adjust to the new regulations, CAD IT has set up a series of "work groups" in collaboration with its customers to further study the new specifications.

As regards pursuing improved margins, the financial institutions are constantly trying to contain costs and extend their business areas.

CAD IT also puts itself forward as a strategic partner for its customers on these fronts with innovative software like the new Oder Hub and General Data systems which are able to take advantage of new technologies that lead to achieving high standards of efficiency in terms of data and process management, with significant reductions in processing times and costs.

Lastly, in order to provide financial institutions with support in their business area and business volume expansion strategies, CAD IT offers a Framework for the new generation Digital Bank and, thanks to significant experience and references matured in the field of solutions for financial promoters, also places its skills at the disposal of those financial institutions that want to innovate and promote their own offers and networks.

In addition to the mentioned opportunities the main strategic objectives of the company and the Group are to maintain and further develop its leadership position in the Italian banking sector, increase its customer portfolio in the insurance and trust companies sectors, in the local tax collection sector, further distribute new products relating to business intelligence, promote its software for the industrial sector at medium/large-sized companies, also at international level.

The Group is also continuing to pursue its efforts to expand towards the European and international markets, which could also be supported and accelerated by the recent acquisition of the shareholding in the Spanish company Software Financiero Bolsa S.A., as well as by the optimal references it has obtained from its existing foreign customers and by the internationalization procedures for which the large Italian and European banking groups are advocating.

The CAD IT S.p.A. managers are also constantly on the look-out for any development opportunities, whether direct or through external lines, through technical or commercial collaboration agreements and by taking on or acquiring holdings in order to create activities that are complimentary and synergic to existing ones.

The prospects for the ongoing year foresee a good trend in sales revenues and Group performances in the domestic banking sector, taking into account the numerous and significant developments in the regulations that the customers will have to adjust to. Moreover, the Group's increase in activities on a European and international scale and the acquisition of new customers in sectors bordering on financial institution areas, may contribute to maintaining and increasing the value of production compared to that of the 2016 financial period. The global short-term economic situation remains difficult and uncertain, however, still a national and international level, and the managerial trend would be subject to risks connected to factors outside the Group's control. Despite this, the Board of Directors expects that positive results can still be achieved, considering activities and actions already developed and those planned in the development plans of the company and of the Group.

On behalf of the Board of Directors

The Chairman

/s/ Giampietro Magnani

## CONSOLIDATED FINANCIAL STATEMENTS OF CAD IT GROUP

### Consolidated income statement

(in thousands of Euro)

	Notes	31/12/2016		31/12/2015	
		Total	of which related parties	Total	of which related parties
Income from sales and services	3	52,060	18	55,728	14
Asset increases due to internal work	3 - 15	4,755		3,856	
Other revenue and receipts	3	360		235	
Purchase costs	5	(325)		(389)	
Service costs	6	(9,426)	(916)	(12,437)	(1,512)
Other operational costs	7	(1,001)		(1,015)	
Labour costs	8	(36,314)	(711)	(36,206)	(660)
Other administrative expenses	9	(2,324)	(1,423)	(2,314)	(1,405)
Allocation to fund and credit depreciation	20	(309)		(169)	
Intangible fixed asset amortization	15	(5,258)		(4,981)	
Tangible fixed asset amortization	14	(538)		(494)	
Financial income	10	59		130	
Financial expenses	10	(52)		(33)	
Revaluations and depreciations	11	360		179	
<b>Pre-tax result</b>		<b>2,049</b>		<b>2,091</b>	
Income taxes	12	(792)		(640)	
<b>Profit/ (loss) for the period</b>		<b>1,257</b>		<b>1,451</b>	

Profit/(loss) for the period attributable to:

Non-controlling interests		110		329	
<b>Owners of the parent</b>		<b>1,147</b>		<b>1,123</b>	

Weighted average number of ordinary shares outstanding		8,980,000		8,980,000	
Basic earnings per share (in €)	13	0.128		0.125	



## Consolidated statement of comprehensive income

(in thousands of Euro)

	Period 2016	Period 2015
<b>Profit (loss) for the period</b>	<b>1,257</b>	<b>1,451</b>
<b>Other comprehensive income that will not be reclassified subsequently to profit or (loss)</b>		
Actuarial gains/(losses) on defined benefit liabilities net of tax effects	(295)	802
<b>Other comprehensive income that will be reclassified subsequently to profit or (loss)</b>		
Gains/(Losses) on fair value of available-for-sale financial assets	-	-
Reclassification adjustments: gains realized on disposal of available-for-sale	-	-
<b>Total comprehensive income (loss)</b>	<b>963</b>	<b>2,253</b>
Comprehensive income (loss) attributable to:		
- Non-controlling interests	73	422
- <b>Owners of the parent</b>	<b>890</b>	<b>1,832</b>

## Consolidated Statement of financial position

(in thousands of Euro)

	Notes	31/12/2016		31/12/2015	
		Total	of which related parties	Total	of which related parties
<b>ASSETS</b>					
A) Non-Current Assets					
Property, plant and equipment	14	18,413		18,426	
Intangible assets	15	18,301		18,723	
Goodwill	16	8,309		8,309	
Investments	17	2,202		371	
Other financial assets available for sale		50			
Other non-current credits		325		291	
Credits due to deferred taxes	18	910		804	
<b>TOTAL NON-CURRENT ASSETS</b>		<b>48,510</b>		<b>46,923</b>	
B) Current Assets					
Inventories	19	14		16	
Trade receivables and other credits	20	29,636	11	28,859	0
Tax credits	21	1,293		1,440	
Cash on hand and other equivalent assets	22-34	4,394		6,610	
<b>TOTAL CURRENT ASSETS</b>		<b>35,337</b>		<b>36,925</b>	
<b>TOTAL ASSETS</b>		<b>83,847</b>		<b>83,849</b>	
<b>EQUITY AND LIABILITIES</b>					
A) Equity					
Company capital	23	4,670		4,670	
Reserves	24	35,246		35,246	
Accumulated profits/losses	25	13,097		13,575	
<b>Issued capital and reserves attributable to owners of the parent</b>		<b>53,013</b>		<b>53,491</b>	
Capital and reserves of third parties	23	2,216		2,203	
Profit (loss) of third parties		110		329	
<b>Non- controlling interests</b>		<b>2,327</b>		<b>2,532</b>	
<b>TOTAL EQUITY</b>		<b>55,339</b>		<b>56,023</b>	
B) Non-current liabilities					
Financing		1,677		2,261	
Deferred tax liabilities	28	2,520		2,520	
Employee benefits and quiescence provisions	29	7,976	170	7,444	155
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>12,173</b>		<b>12,225</b>	
C) Current liabilities					
Trade payables	30	3,950	241	4,474	511
Current tax payables	31	2,904		3,319	
Short-term financing	32	2,511		1,818	
Other liabilities	33	6,970	319	5,991	324
<b>TOTAL CURRENT LIABILITIES</b>		<b>16,335</b>		<b>15,601</b>	
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>83,847</b>		<b>83,849</b>	



## Statement of changes in equity

(in thousands of Euro)

	Attribution to the shareholders of the Main Company					Minority Interests	Total
	Company capital	Reserves	Accumulated profit (loss) net of period result	Period result	Group's net patrimony		
<b>Total 31/12/2013</b>	<b>4,670</b>	<b>35,246</b>	<b>13,734</b>	<b>(300)</b>	<b>53,350</b>	<b>2,177</b>	<b>55,528</b>
Allocation of the previous period result to reserves			(300)	300			
Dividend distribution						(95)	(95)
Total comprehensive profit/(loss)			(1,160)	641	(519)	127	(392)
<b>Total 31/12/2014</b>	<b>4,670</b>	<b>35,246</b>	<b>12,274</b>	<b>641</b>	<b>52,831</b>	<b>2,210</b>	<b>55,041</b>
Allocation of the previous period result to reserves			641	(641)			
Dividend distribution			(1,167)		(1,167)	(95)	(1,262)
Allocation of profits to directors of subsidiary companies			(5)		(5)	(4)	(9)
Total comprehensive profit/(loss)			709	1,123	1,832	422	2,253
<b>Total 31/12/2015</b>	<b>4,670</b>	<b>35,246</b>	<b>12,452</b>	<b>1,123</b>	<b>53,491</b>	<b>2,532</b>	<b>56,023</b>
Allocation of the previous period result to reserves			1,123	(1,123)			
Dividend distribution			(1,347)		(1,347)	(310)	(1,657)
Allocation of profits to directors of subsidiary companies			(10)		(10)	(10)	(20)
Effects on reserves in subsidiaries			(11)		(11)	41	30
Total comprehensive profit/(loss)			(257)	1,147	890	73	962
<b>Total 31/12/2016</b>	<b>4,670</b>	<b>35,246</b>	<b>11,950</b>	<b>1,147</b>	<b>53,013</b>	<b>2,327</b>	<b>55,339</b>



## Consolidated Cash Flow Statement

(in thousands of Euro)

	NOTES	Period 2016	Period 2015
<b><u>A) OPERATING ACTIVITIES</u></b>			
Profit (loss) for the period		1,257	1,451
Amortisation, revaluation and depreciation:			
- Property, plant and equipment amortisation	14	538	494
- Intangible fixed asset amortisation	15	5,258	4,981
- revaluation of investments and financial assets available for sale	11	(360)	(179)
Allocations (utilization) of provisions		123	(179)
Financial performance:			
- Net financial (receipts) charges	10	(8)	(97)
- Profit / (loss) on foreign exchange	10	(4)	(1)
Other working capital variations		(1,281)	575
Income taxes paid		(698)	(1,320)
Interest paid	10	(48)	(31)
<b>(A) - Cash flows from (used in) operating activities</b>		<b>4,779</b>	<b>5,692</b>
<b><u>B) INVESTMENT ACTIVITIES</u></b>			
Investments in activities			
- purchase of property, plant and equipment	14	(534)	(1,708)
- purchase and increase in intangible assets	15	(4,837)	(4,021)
- purchase of investments and other assets available for sale		(300)	
- increase in other fixed assets		(61)	(45)
Disinvestment activities			
- transfers of property, plant and equipment	14	9	1
- transfers of assets available for sale		0	0
- decrease in other fixed assets	15	27	5
Cashed Interest	10	59	130
Cashed dividends		179	172
<b>(B) - Cash flows from (used in) investment activities</b>		<b>(5,458)</b>	<b>(5,466)</b>
<b><u>C) FINANCING ACTIVITIES</u></b>			
Medium/long term financing repayment	34	(584)	(245)
Medium/long term financing opening	34	0	2,506
Allocation of profits to directors of subsidiary companies		(20)	(9)
Cover losses minority interests in subsidiaries		30	-
Dividends paid	26	(1,657)	(1,262)
<b>(C) - Cash flows from (used in) financing activities</b>		<b>(2,230)</b>	<b>990</b>
<b>(A+B+C) - Total cash and other equivalent assets flows</b>		<b>(2,909)</b>	<b>1,216</b>
<b>Opening cash balances and equivalents</b>	34	<b>4,792</b>	<b>3,577</b>
<b>Closing cash balances and equivalents</b>	34	<b>1,883</b>	<b>4,792</b>

For the liquid asset and equivalent means reconciliation, refer to note 34



## **Notes to the financial statements**

### **1. Accounting policies and evaluation criteria more important**

This Financial Statement has been drafted in accordance with the applicable IFRS International accounting standards issued by the International Accounting Standard Board (IASB) and recognized by the European Community in conformity with EC regulation no. 1606/2002. IFRS refers to the International Accounting Standards (IAS) presently in force as well as the interpretative documents issued by the International Financial Reporting Interpretations Committee (IFRIC), previously known as the Standing Interpretations Committee (SIC).

This Financial Statement has been drafted in the consolidated form since CAD IT is obliged to draft a consolidated Financial Statement.

In the drawing up of this Financial Statement the same accounting standards have been applied as those adopted in the drafting of the consolidated Financial Statement at 31st December 2015, with the exception of the items described in the explanatory notes – Accounting Standards paragraph, amendments and interpretations applied since 1st January 2016.

The accounting standards adopted have been applied in the same manner throughout the periods shown and for all the Group's companies, by adjusting their financial statements prepared in accordance with Italian GAAP for consolidation purposes.

The consolidated balance has been drafted using the evaluation criterion of past cost, except for financial instruments available for sale, which are assessed at fair value, and the holdings in associates, which are assessed in accordance with the equity method. Moreover, where some land and buildings have been included in First Time Adoption, the fair value has been used instead of the cost.

Unless otherwise indicated, the monetary quantities in the accounting tables and those in the notes, are shown rounded off to the nearest thousand euro. The totals and subtotals of the statements presented are determined by rounding the sum of the point data. The percentage figures shown are calculated using the non-rounded off figures.

#### **Use of estimates**

In accordance with the IFRS, when drafting the Financial Statement the company management formulates evaluations, estimates and hypotheses to apply the accounting standards which affect the amounts of credit and debit and the costs and revenues found in the Financial Statement. Estimates and their relative hypotheses are based on past experience and factors considered reasonable for the case concerned. Since they are estimates, the results obtained are not necessarily the same as the results portrayed.

The estimates and hypotheses are reviewed on a regular basis. Any variations deriving from an accounting estimate review are shown in the period in which the review was made if such review only affects that period. If the review affects the current and future periods, the variation is recorded in the period in which the review is made and in the relative subsequent periods.

#### **Accounting standards, amendments and interpretations applied since 1<sup>st</sup> January 2016**

There are no, or no significant, other matters and cases governed by standards, amendments and interpretations effective from 1<sup>st</sup> January 2016 approved by the IASB and IFRIC and published in the European Community's Official Gazette. No standards approved by the European Union, the application of which will be compulsory in the future, have been adopted in advance.

#### **Balance sheet layout**

The balance layouts have been drafted according to IAS 1 specifications and opportunely integrated with the information required by the Consob deliberation no. 15519 of 2006.

The Group has decided to present revenue and cost entries referring to the period in question in two statements. One statement shows the profit (loss) components for the period (Consolidated Income statement) and the other, which begins with the profit (loss) of the period and shows the statement entries of the other components of the overall profit and loss account (Statement of comprehensive income).

The Group presents its economic account by nature, the format that is considered the most representative in terms of function presentation. In fact, the chosen format conforms to the internal reporting modalities and the business management and is in line with the way the economic account was represented in the past.

As for the patrimonial situation, a distinction has been made between current and non-current assets and liabilities. The financial statement has been presented according to the indirect method so that the profit (or loss) for the period has been adjusted of any non-monetary operations and by deferments and the setting aside of future incomes or payments.

Each column in the statement of net patrimony variations reconciles the opening and closing balances for each net patrimony voice.

Each significant entry shown in the above-mentioned statements, is marked with references to notes which provide the relative information and details of the composition.

### **Subsidiary companies**

The consolidation area includes the Parent company and the companies it controls, that is, where it has at the same time: power over the investee, exposure, or rights, to variable returns from its involvement with the investee, and the ability to use its power over the investee to affect the amount of the investor's returns.

Subsidiary companies are consolidated from the date in which control was effectively transferred to the Group and are no longer consolidated as from the date that control becomes external to the Group.

These companies are consolidated using the integral consolidation method. In order to prepare the consolidated data, the patrimonial, economic and financial situations of the subsidiary and associate companies have been used as prepared by the Group's individual companies at the reference dates, drawn up in accordance national accounting principles and approved by the respective boards of directors, opportunistically reclassified and amended to reflect the application of the homogeneous international accounting standards adopted by the Group.

In drafting the consolidated balance all the balances and significant transactions between the Group's companies have been eliminated, as are all unrealised infra-group profit and loss transactions.

### **Associated companies**

The share in associated companies, that is those companies in which the Group has significant influence, is evaluated using the net patrimony method, as defined in IAS 28 – Investments in Associates. The profits or losses relevant to the Group are included in the consolidated balance from the date in which this considerable influence began up to the moment it ceases.

### **Property, plant and equipment**

Tangible fixed assets are shown at purchase cost, including any costs that may be directly ascribable and necessary for activating the asset and putting it to the use for which it was purchased. In reference to land and buildings listed in First Time Adoption, the fair value was used instead of the cost.

Tangible fixed assets are shown at net value of the relative accumulated depreciations and losses due to the reduction in value determined in accordance with the modalities described below.

Tangible fixed assets are amortised in constant rates during the course of their expected useful life cycle, i.e. the estimated period of time in which the asset will be put to company use. Whenever significant parts of tangible fixed assets have different estimated useful life cycles, said components are amortised separately.

The value to be depreciated is given by the registered value of the asset net of any loss in value and reduced by its assumed value at the end of its useful life cycle, if significant and reasonably calculable. The useful life cycle and the cash value are reassessed annually and any changes, where necessary, are brought in with a perspective application.

The main depreciation rates used are the following:

- industrial buildings: 3%
- electrical equipment: from 5 to 10%
- air conditioning equipment: from 6 to 15%
- telephone systems: 20%



- alarm systems: from 10 to 30%
- furniture and fittings: 12%
- electrical machinery: 15%
- electronic machines and computers: 20%
- vehicles: 25%

Land, both without buildings or next to civil and industrial constructions, is accounted for separately and not amortized as it is considered an element with an indefinite useful life cycle.

In order to calculate any losses due to depreciation, the accounting value of intangible fixed assets is subject to verification.

At the time of elimination or when no future economic benefit can be expected from the use of an asset, it is eliminated from the balance and the eventual loss or profit (calculated as the difference between the assignment value and the taxation value) is shown in the economic account of the year in which the asset is eliminated.

### Financial leasing

Assets owned through financial leasing contracts, through which all the risks and benefits tied to the property are transferred to the Group, are registered among the Group assets at their fair value or, if this value is lower, at the present value of the minimum payments due for the leasing and depreciated by applying coherent criteria to the other assets. The corresponding liability towards the lessor is registered in the balance among the financial debts.

### Intangible fixed assets

Intangible fixed assets are shown as such when it is likely that they will bring in future economic benefits for the company and when the asset cost can be feasibly determined.

Intangible fixed assets, having a defined useful life cycle, are subsequently registered net of the relative accumulated amortizations and any losses due to a reduction in value.

The useful life cycle is reassessed annually and any changes, where necessary, are brought in with a perspective application.

Profits or losses deriving from the transfer of an intangible fixed asset are determined as the difference between the elimination value and taxation value of said asset and are reported on the economic account at the time of elimination.

Research costs are charged to the income statement in the period in which they are incurred.

The development costs of projects for the production of instrumental software, or those to be sold, are registered on the assets when they satisfy the following conditions: the costs can be reliably determined, the product is technically feasible, the expected use and/or sale of the product indicate that the sustained costs will generate future economic benefits. In respect of the standard that correlates costs and returns, these costs are amortized as from the moment in which the activity becomes available for use, in permanent amortisation amounts for the entire duration of the product's lifecycle, estimated at five years. The costs of internally generated intangible assets include any expenses that can be directly attributable to the development of the product and any reasonable part of general production costs attributable to the preparation stages before putting the product to use. Development costs that cannot be capitalised, when sustained, are reported on the income statement.

The concessions and licences entry mainly includes software under licence purchased by third parties and used for programming activities, depreciated for their useful life-cycle, estimated at 3 years.

### Goodwill

Goodwill resulting from the purchase of controlled and incorporate companies is initially registered at cost and is the overbalance of the purchase cost in respect of the purchaser's share of the fair value of the assets and liabilities and the potential liabilities at the date of purchase.

After the initial registration, goodwill is no longer amortised and is decremented of any losses in accumulated value, calculated according to the IAS 36 Asset value reduction.

Goodwill is subject to an annual analysis of retrievableness or at shorter intervals if something happens or changes in circumstances arise, which could cause losses in value.

Goodwill deriving from purchases made prior to 1st January 2004 is registered at the recorded value ascribed to it in the last balance drafted on the basis of the previous accounting standards (31st December 2003). In fact, during the preparation of the opening balance in accordance with the international accounting standards, none of the purchase transactions made prior to 1st January 2004 have been re-considered.

The start-up relating to holdings in associated companies is included in the value of these companies.

### **Impairment loss**

The Group annually verifies the accountable value of intangible and tangible assets or more often whenever there is an indication that assets may have suffered a value loss.

If the charged value exceeds the recoverable value, the assets are devalued to reflect their recoverable value, represented by the greatest figure between the net price and use value. In defining the use value, expected future financial flows are discounted back using a pre-tax discount rate that reflects the current market estimations in reference to the cost of money at the time and the specific risks of the asset in question. For an asset that does not generate widely independent financial flows, the return value is determined in relation to the unit generating the financial flows of which the asset is a part. The value losses are accounted for in the economic account among depreciation and devaluation costs. When subsequently an asset value loss, different from the beginning, is less or decreases, the accounting value is increased to a new estimate of the recoverable value within the limit of the previous value loss. The recovery of a value loss is registered to the economic account.

### **Other non-current credits**

These are registered at their nominal value, representative of their *fair value*.

### **Stock**

Leftover stock is valued as the lesser value between purchase cost and the net value of the assumed income. The cost is determined in accordance with the average calculated cost method.

### **On-going orders**

When the result of an order can be reliably estimated, the relative revenues and costs are shown in relation to the situation of the activity's progress at the time of financial period closure, on the basis of the ratio between sustained costs for the activity carried out to date and the total estimated cost of the order, unless this calculation is not deemed representative of the order's progress.

Any variations to the contract, price or incentive reviews, are included to the amount that were agreed with the customer.

When the result of an order cannot be estimated reliably, the relative revenues are shown only within the limits of the order's sustained costs, which will probably be retrieved. Order costs are shown as expenses in the financial period in which they were sustained.

Should it appear likely that the total costs of a work to order will exceed the revenues, the expected loss is immediately shown as a cost.

### **Commercial credits and other credits**

Commercial credits, whose expiry limits are within normal commercial terms, are not updated and are registered at their nominal value net of any loss of value. Moreover, they are adjusted to their assumed cash value by means of the registration of an appropriate amendment fund.

### **Liquid asset availability and equivalent means**

The availability of liquid assets and equivalent means is registered at nominal value and has the requirements to be immediately available or available at very short notice, without obstacles and with no significant expense for collection. Financial investments are classified as liquid assets only when they have a short expiry.



### Non current assets held for sale

The voice includes non-cash assets, the value of which will mostly be recovered by their sale rather than through their continuous use. These assets are valued as the lesser value between the net accounting value and the cash value net of sales costs.

### Employee benefits Post-employment

Severance pay (TFR), governed by Civil Code article 2120, foresees that, when the work contract ends and working relations close, an employee shall be paid a sum calculated on the basis of the length of time he/she was employed and the amount of remuneration received.

Following the reform on additional welfare benefits, amounts matured up to 31/12/2006 remain in the company and the old governance system will be applied on these. Instead, for amounts matured since 01/01/2007, the employees can decide whether to allocate them as an additional welfare payment or to keep them in the company (if the company employs at least 50 people) or even have them put into a treasury fund (if the company employs at least 50 people) set up at INPS (State Welfare Offices).

Therefore:

- Severance Pay amounts matured up until 31/12/2006 and amounts matured since 01/01/2007 and kept in the company, are shown as definite benefit plans, while
- Severance Pay amounts matured since 01/01/2007 and transferred into additional welfare funds or treasury funds at INPS, are shown as definite contribution plans.

Severance Pay is calculated by independent actuaries using the "matured benefit" method by means of the "Projected Unit Credit" criterion as provided for in IAS 19. The calculation method can be outlined by the following phases:

- projection for each employee according to the assessment date of any Severance Pay already set aside and any future Severance Pay amounts that will mature up to the unforeseeable end of relations and by projecting the worker's remunerations;
- determination for each employee of probable Severance Pay payments that the company may have to make should the employee decide to resign, be dismissed, be incapacitated, die or take early retirement as well as any request for advance payments;
- the discounting back, at assessment date, of each probable payment;
- and (for companies with at least 50 employees) the re-proportioning, for each employee, of the probable and discounted back services based on the length of service at assessment date compared to the entire unpredictable amount at liquidation date.

### Risk and obligation funds

In accordance with the IAS 37, the allocations are shown when there is an ongoing obligation (legal or implicit) that stems from a past event, whenever an outlay may be necessary to satisfy the obligation and a feasible estimation may be made on the obligation amount.

If the effect of updating the assumed cash value is significant, the allocations are calculated by updating the expected future financial flows at a pre-tax discount rate that reflects the current market evaluation of the cash value in relation to time. When updating has been done, the increase in the allocation caused by the passing of time is shown as a financial obligation.

### Commercial debts and other current liabilities

The commercial debts, whose deadlines are within normal commercial terms, are not updated and are registered at cost (identified by their nominal value).

Financial liabilities are initially shown at cost, which corresponds to the fair value of the liability, net of transition costs, which are directly attributable to the issue of the liability itself.

## Revenues and costs

The revenues and costs are determined in accordance with the qualifying economic principle to the amount to which the fair value can be feasibly determined. Depending on the type of operation, the revenues are determined on the basis of the specific criteria reported below:

- the revenues for services are determined with reference to the point at which they stand on the basis of the same criteria used for determining the position of ongoing orders. If it is not possible to feasibly determine the revenue values, they are then calculated until they concur with the amount of expenses sustained and which are deemed recoverable.
- the profits from the sale of goods are shown when significant risks and benefits of the ownership of the goods are transferred to the purchaser, the sale price is agreed or can be determined and payment is collected.

As for sales concerning assistance and/or maintenance services carried out with the annual subscription formula, the accrual is calculated in proportion with time.

The costs are ascribed in the balance according to the same criteria as those for revenue acknowledgment.

## Income taxes

Current income taxes for the financial period are calculated on the basis of estimates of taxable income in accordance with the laws in vigour. Moreover, the effects deriving from the activation within the Group of the national tax consolidation are also taken into account. The debt for current taxes is accounted for in the patrimonial status, net of any taxes paid in advance.

Deferred and pre-paid income taxes are calculated on the temporary differences between the patrimonial values registered in accordance with the IFRS international accounting standards and the corresponding values realised for tax purposes. Deferred income tax are calculated applying the tax rate which will be in force at the year after the account reference dates. In particular, assets due to pre-paid taxes are registered when their recovery is probable, that is, when it is expected that sufficient tax profits will be available in the future so that these assets may be used. The degree of recovery of pre-paid tax assets is re-examined at the end of every period. Deferred taxes are always calculated in compliance with the IAS 12.

The controlling company, CAD IT S.p.A., and some of the Group's companies, have exercised the option of Group taxation as stated in art. 117 of TUIR 917/1986, which concerns the determination of a global income that corresponds to the algebraic sum of all net comprehensive incomes of the companies in the group. The liquidation of this one tax allows the Group the contextual use of any tax losses in the period.

## 2. Subsidiary companies and Consolidation area

In April CAD IT acquired 30% of the capital of the Spanish company Software Financiero Bolsa and signed an agreement to increase to a majority share in 2019 (for more information see the section Significant events of the period in the Management Report); the company is evaluated using the equity method.

The fully consolidated companies included in the financial schedules of CAD IT Group are the following:

Company name	Registered office	Share/ Quota capital Euro	Percentage of investment at 31/12/2016	Percentage of investment at 31/12/2016
<i>Consolidated using the integral method</i>				
CAD IT S.p.A.	Verona	4,669,600	Parent company	
CAD S.r.l.	Verona	350,000	100.00%	100,00%
CeSBE S.r.l.	Verona	10,400	62.11%	62,11%
Elidata S.r.l.	Castiglione D'Adda (LO)	20,000	51.00%	51,00%
Smart Line S.r.l.	Verona	102,700	51.05%	51,05%
Datafox	Verona	99,999	51.00%	51,00%
Tecsit S.r.l. <sup>(1)</sup>	Roma	75,000	70.00%	70,00%
<sup>(1)</sup> Held through CAD S.r.l.				





### 3. Revenues

The revenues gained in the period by the Group are subdivided as follows:

	Period 2016		Period 2015		Variations	
	€/000	% PV	€/000	% PV	absolute	%
Income from sales and services	52,060	91.1%	55,728	93.2%	(3,668)	(6.6%)
Asset increases due to internal work	4,755	8.3%	3,856	6.4%	899	23.3%
Other revenue and receipts	360	0.6%	235	0.4%	125	53.2%
<b>Production value</b>	<b>57,175</b>	<b>100.0%</b>	<b>59,819</b>	<b>100.0%</b>	<b>(2,644)</b>	<b>(4.4%)</b>

The supply of services and sales of goods includes any income from the sale of licensed out software, maintenance services and software updating, the Application Management, the use of personalised applicative packages, consultancy services and information technology system design, the sale of hardware.

During the 2016 financial period, earnings from sales and services decreased compared to 2015 by 6.6%, to reach a value of Euro 52,060 thousand (compared to Euro 55,728 thousand in 2015 financial period). The decline in sales and service revenues was mainly due to the contraction of supplies to some customers who reduced their investment plans in new implementations and software developments.

Revenues from foreign customers during the year 2016 were substantially in line with the previous year and accounted for 6.8% of the total sales and services revenues (6.4% in the previous year); foreign revenues are a result of the internationalization strategy pursued in recent years by the company and the group aimed at looking for new customers and markets in Europe and abroad.

Increases in internal work capitalized under fixed assets came to Euro 4,755 thousand, compared to Euro 3,856 thousand in the 2015 financial period, and included activities carried out by CAD IT (Euro 3,267 thousand), as well as the costs of activities commissioned to subsidiaries CAD (Euro 1,129 thousand), CeSBE (Euro 350 thousand), Datafox (Euro 9 thousand) for the development of new procedures for sale on licence or instrumental for traditional activities.

The other revenues and equivalent earnings, which came to Euro 235 thousand in 2015, stood at Euro 360 thousand and include Euro 139 thousand non-recurring compensation for damages incurred in previous years, as well as contributions allocated by interprofessional funds for financing of company training plans (Euro 67 thousand) and recruitment incentives (Euro 10 thousand).

The Group's activities are not on the whole affected by significant cyclical or seasonal variations in total sales during the financial period.

### 4. Segment reporting by sectors

The internal organizational and managerial structure and the internal reporting for the Board of Directors is presently grouped into two operative divisions: Finance and Manufacturing. These divisions are the basis on which the Group reports sector information according to the primary layout.

The main activities of each sector are as follows:

**Finance:** includes the computer applications aimed specifically at banks, insurances and other financial institutions.

The main applications provide:

- management of intermediary activities on securities, funds and derivate instruments;
- management of the typical services in the credit sector, such as the collection, treasury and monitoring of credit procedures;
- service allocation for trading on line;
- management of integrated banking computer systems;
- consultancy and training.

**Manufacturing:** includes the development and marketing of instruments and software applications and offers a series of services aimed at allowing the companies to effectively manage numerous company processes, including





Outsourcing.

The data not allocated to the sectors mainly refer to income and costs for logistics and administration services given to the group's companies by the controlling party.

<i>Disclosures for business segments</i>		31/12/2016			
	<i>Finance</i>	<i>Manufacturing</i>	<i>Not allocated/General</i>	<i>Elisions</i>	<i>Consolidated</i>
External revenues	55,374	1,412	389		57,175
Intersegment revenues	2,708			(2,708)	
Total revenues	58,083	1,412	389	(2,708)	57,175
Costs	(56,809)	(1,318)	(75)	2,708	(55,494)
Gross Operating Result (EBITDA)	7,352	120	314		7,787
Operating Result (EBIT)	1,274	93	314		1,681
Net financial income (expenses)			8		8
Revaluations and devaluations	360				360
Result	1,634	93	322		2,049
Income taxes			(792)		(792)
Third party share (profit)/loss	(255)	45	100		(110)
Financial period profit (loss)	1,379	138	(370)		1,147
Assets	81,139	505	2,203		83,847
Liabilities	22,987	98	5,424		28,508

<i>Disclosures for business segments</i>		31/12/2015			
	<i>Finance</i>	<i>Manufacturing</i>	<i>Not allocated/General</i>	<i>Elisions</i>	<i>Consolidated</i>
External revenues	58,178	1,359	282		59,819
Intersegment revenues	2,795			(2,795)	
Total revenues	60,973	1,359	282	(2,795)	59,819
Costs	(57,802)	(1,347)	(1,650)	2,795	(58,004)
Gross Operating Result (EBITDA)	8,811	15	(1,368)	0	7,458
Operating Result (EBIT)	3,171	12	(1,368)	0	1,815
Net financial income (expenses)			97		97
Revaluations and devaluations	179				179
Result	3,350	12	(1,271)	0	2,091
Income taxes			(640)		(640)
Third party share (profit)/loss	(509)	(2)	182		(329)
Financial period profit (loss)	2,841	10	(1,728)	0	1,123
Assets	81,001	604	2,244		83,849
Liabilities	21,882	106	5,839		27,826

Information on the sector according to the secondary layout by geographical area is not provided as the Group presently produces and carries out its activities mainly nationally and homogeneously. Revenues from foreign customers amount to 6.8% of total sales and services revenues (6.4% in the previous year) and mainly relate to customers of the following countries: Switzerland, Germany, U.S.A., United Kingdom and China.

## 5. Purchase Costs

	31/12/2016	31/12/2015	Variations	%
Hardware-Software purchases for sale	89	92	(3)	(3.4%)
Maintenance and consumable hardware purchases	11	8	3	43.0%
Other purchases	223	256	(33)	(12.9%)
Variations in raw material stock	2	33	(31)	(94.4%)
<b>Total</b>	<b>325</b>	<b>389</b>	<b>(64)</b>	<b>(16.5%)</b>

Costs for hardware and software purchases for commercialization refer to purchases made for orders that clients had already confirmed and were in line with the period 2015.

The item Other purchases includes mainly the costs of fuel for vehicles used in the business activity (Euro 122 thousand), as well as consumables, chancellery and advertising.

Inventories decreased during the period of Euro 31 thousand.

## 6. Service costs

	31/12/2016	31/12/2015	Variations	%
External collaboration	5,402	8,061	(2,659)	(33.0%)
Travelling expenses and fee reimbursement	907	1,275	(368)	(28.9%)
Other service costs	3,117	3,100	17	0.5%
<b>Total</b>	<b>9,426</b>	<b>12,437</b>	<b>(3,011)</b>	<b>(24.2%)</b>

Service costs in 2016 came to Euro 9,426 thousand, a decrease compared to the previous year (Euro 12,437 thousand).

In particular, costs for external collaborations of Euro 5,402 thousand (Euro 8,061 thousand in 2015) decreased by 33.0%, and travelling expenses and fee reimbursement by 28.9% for a total amount of Euro 907 thousand (Euro 1,275 thousand in 2015), costs correlated to the productive activities in terms of the need to carry out work on customer premises. The other service costs for a total amount of Euro 3,117 thousand were substantially in line with the previous year.

The reduction in costs for external collaborations in the year 2016 is mainly due to lower use of external service providers to ensure the commitment of activity on projects for clients, and is therefore related to the decrease in revenues.

Among the service costs the amount of Euro 916 thousand is towards related parties (see note 35), of which Euro 568 thousand towards the associated company Sicom.

The other service costs mainly include service costs and assistance fees and hardware and software maintenance, energy costs, administrative, legal and fiscal consultancy, maintenance costs for office management and installed systems, insurance costs, costs for training courses.

## 7. Other operating costs

The following table shows and compares the other operating costs.

	31/12/2016	31/12/2015	Variations	%
Leases and rentals	626	664	(39)	(5.8%)
Misc. operating costs	375	351	24	6.9%
<b>Total</b>	<b>1,001</b>	<b>1,015</b>	<b>(14)</b>	<b>(1.4%)</b>

Leases and rentals in the financial period came to Euro 626 thousand, decreasing compared to the previous year (Euro 664 thousand), and mainly refer to lease of operational offices (Euro 451 thousand), as well as to equipment and instrumental software rental.

Other operating costs amounting to Euro 375 thousand, an increase of Euro 24 thousand, mainly refer to municipal tax on real estate and other taxes and fees.

## 8. Labour costs and Employees

Labour costs are as follows:

	31/12/2016	31/12/2015	Variations	%
Salaries and wages	26,336	26,170	166	0.6%
Social security contributions	7,631	7,727	(96)	(1.2%)
Severance pay	2,067	2,030	37	1.8%
Other costs	280	279	1	0.3%
<b>Total</b>	<b>36,314</b>	<b>36,206</b>	<b>108</b>	<b>0.3%</b>

Labour costs of the year of Euro 36,314 thousand, were in line with the previous year (Euro 36,206 thousand); the increase in the cost of ordinary work, due to the higher average number of people employed during the year, in fact, was offset by a decrease in overtime and by the greater use of vacation compared to previous year.

The figures relating to the precise number of employees working in the CAD IT Group at the end of the year are shown below.

Category of employees	labour force at 31/12/2016	labour force at 31/12/2015
Management	20	19
White-collars and cadres	576	584
Blue-collars	1	1
Apprentices	52	40
<b>Total</b>	<b>649</b>	<b>644</b>

At the end of 2016, the number of CAD IT Group staff increased by 5 units with a total of 649 employees; to be precise, 23 people were employed during the financial period and 18 were dismissed, thus determining the following turnover rate:

Employees turnover	2016	2015
Negative turnover (Dismissed/employees at beginning of period)	2.8%	4.8%
Positive turnover (Employed/employees at beginning of period)	3.6%	8.5%
Total turnover ( $\Sigma$ turnover)	6.4%	13.4%
Turnover compensation rate (Employed/Dismissed)	127.8%	176.7%

The following table shows data regarding the CAD IT Group average number of employees:

Category of employees	Average number 2016	Average number 2015
Management	20	19
White-collars and cadres	578	580
Blue-collars	1	1
Apprentices	48	30
<b>Total</b>	<b>647</b>	<b>630</b>

The average number of employees increased by 17 units compared to the previous period.

The Group dedicates particular attention to professional staff training by means of internal training and updating courses. The main training areas were: updating in new programming languages and systems management, health and safety at work, foreign languages (English), company organization and managerial training.

## 9. Other administrative costs

The entry of the total amount of Euro 2,324 thousand was in line with the 2015 financial period and includes costs relating to director and manager fees and their relative contributory costs. The end of mandate indemnity for directors is related to one of the subsidiaries. Highlighted among the rest are telephone and connectivity expenses (Euro 340 thousand) and advertising expenses (Euro 17 thousand).

Director remunerations in the 2016 financial period include the allocation of variable short-term remunerations for the parent company directors (Euro 123 thousand), and the setting aside of the period of the variable medium-long term remuneration (Euro 39 thousand) which may be distributed at the end of the three-year mandate depending on the achievement of objectives defined.

The entry 'other administrative expenses' include fees paid to related parties (see note 35).

The table below shows the other administrative costs in detail:

	31/12/2016	31/12/2015	Variations	%
Director and legal representative fees	1,760	1,781	(22)	(1.2%)
Director retirement	15	15	0	-
Director and legal representative fee contributions	192	164	28	16.9%
Telephone charges	340	318	21	6.7%
Commissions	0	27	(27)	(100.0%)
Advertising fees	17	8	9	106.5%
<b>Total</b>	<b>2,324</b>	<b>2,314</b>	<b>10</b>	<b>0.4%</b>

## 10. Financial performance

The net financial management result was in credit by Euro 8 thousand, a decrease compared to Euro 97 thousand of the previous period, as the following detailed table shows:

	31/12/2016	31/12/2015	Variations	%
Interest on bank deposits and on late payments	59	130	(71)	(54.5%)
<b>Total financial income</b>	<b>59</b>	<b>130</b>	<b>(71)</b>	<b>(54.5%)</b>
Interest on bank overdrafts and loans	(48)	(31)	(16)	(51.6%)
Interest on debts for financial leasing	0	0	0	-
Foreign exchange losses	(4)	(1)	(3)	(172.0%)
<b>Total financial charges</b>	<b>(52)</b>	<b>(33)</b>	<b>(19)</b>	<b>(57.0%)</b>
<b>Net financial income and (charges)</b>	<b>8</b>	<b>97</b>	<b>(90)</b>	<b>(92.1%)</b>

Financial earnings are made up of interest received from liquid assets in current bank accounts and capitalization insurance policy refunded during 2016.

Financial expenses amounting to Euro 52 thousand almost entirely refer to current account overdrafts and interests on bank loans, an increase compared to previous year for the greater use of financing.

## 11. Revaluations and depreciations

	31/12/2016	31/12/2015	Variations	%
Revaluation of holding in associate companies	360	179	181	101.1%
<b>Total revaluations and depreciations</b>	<b>360</b>	<b>179</b>	<b>181</b>	<b>101.1%</b>

The revaluation of holdings calculated with the net patrimony method concern the associated company Sicom S.r.l. for Euro 239 thousand (Euro 179 thousand in the previous year) and the Spanish associated company Software Financiero Bolsa, acquired during 2016, for Euro 122 thousand.

## 12. Income taxes

	31/12/2016	31/12/2015	Variations	%
Current taxes	786	896	(110)	(12.3%)
Taxes relating to previous periods	(2)	1	(3)	(354.0%)
Tax pre-payments	9	156	(147)	(94.6%)
Deferred taxes	0	(413)	413	100.0%
<b>Total income taxes</b>	<b>792</b>	<b>640</b>	<b>152</b>	<b>23.8%</b>
Tax incidence on the gross pre-tax result	38.7%	30.6%		

The taxes ascribable to 2016 financial period were estimated taking the results of the period and the norms in force into account and they represent the best possible estimate of the tax expenses ascribable to the period in question. The tax incidence for the period on the gross pre-tax result amounted to 38.7%, while in 2015 it was 30.6%.

The increased incidence of taxes is mainly due to the fact that the period 2015 benefited from the realignment of deferred taxes as a result of the IRES rate reduction from 27.5% to 24% as provided for by the Stability Law 2016 that provision will act with effect from the tax year 2017.

The controlling company, CAD IT S.p.A., and some of the Group's companies, have exercised the option of Group taxation as stated in art. 117 of TUIR 917/1986, which concerns the determination of a global income in terms of IRES that corresponds to the algebraic sum of all net incomes of the companies in the group. The liquidation of the only tax due allows the Group to contextually use any tax losses during the year and determine, at a group level, the amount of interests allowed that can be deducted fiscally.

<b>RECONCILIATION BETWEEN TAX EXPENSES IN THE BALANCE AND THEORETICAL TAX EXPENSES</b>					
	Theoretical rate	IRES	27.5%	IRAP	3.9%
		Taxable	Tax	Taxable	Tax
<b>Pre-tax result and theoretical tax</b>		<b>2,049</b>	<b>564</b>	<b>2,049</b>	<b>80</b>
<i>Temporary differences</i>					
Deductible in later financial periods		758		390	
Deduction of temporary differences of previous financial periods		(760)		(575)	
Variations for application IAS		18		18	
<i>Total temporary variations from previous periods</i>		15	4	(168)	(7)
<i>Permanent differences</i>					
To IRES / IRAP income increases		1,500		3,977	
To IRES / IRAP income decreases		(1,556)		(1,526)	
Variations for application IAS		0		0	
<i>Total permanent differences</i>		(57)	(16)	2,451	96
<b>Taxable fiscal income</b>		<b>2,007</b>	<b>552</b>	<b>4,333</b>	<b>169</b>
Tax losses (Use of tax losses) / variation due to regional IRAP rates		221			14
<b>Taxable income / current tax on the period's income</b>		<b>2,228</b>	<b>613</b>	<b>4,333</b>	<b>183</b>
Tax credits			(10)		

<b>Current taxes</b>		<b>603</b>		<b>183</b>
<b>Current taxes's effective rate on the pre-tax result</b>	<b>IRES</b>	<b>29.4%</b>	<b>IRAP</b>	<b>8.9%</b>
Greater (lesser) taxes relating to previous financial periods		(8)		5
Prepaid and deferred taxes		(4)		7
Prepaid and deferred taxes alignment for variations of rate		6		0
<b>Income taxes</b>		<b>598</b>		<b>195</b>
Income taxes's effective rate on the pre-tax result	IRES	28.5%	IRAP	9.5%

<b>SUMMARY OF THEORETICAL AND EFFECTIVE TOTAL TAX EXPENSES</b>				
	<b>period 2015</b>		<b>period 2016</b>	
Current IRES tax	687	32.8%	603	29.4%
Current IRAP tax	210	10.0%	183	8.9%
<b>Total current taxes and effective rate</b>	<b>896</b>	<b>42.9%</b>	<b>786</b>	<b>38.4%</b>

### 13. Earnings per share

The basic earnings per share is calculated by dividing the year's profit ascribable to the ordinary shareholders of the Head Company by the weighted average number of ordinary shares outstanding during the year. The number of ordinary shares outstanding does not change during the year of the period and no other types of share are admitted.

There are no options, contracts or convertible financial instruments or equivalent that give their owners the right to acquire ordinary shares. Therefore, the basic profit per share and the dissolved profit per share agree.

<b>Earnings per share</b>	<b>Period 2016</b>	<b>Period 2015</b>
Net profit (loss) ascribable to ordinary shares in thousands of Euro	1,147	1,123
Weighted average number of ordinary shares outstanding	8,980,000	8,980,000
<b>Basic earnings per share (in €)</b>	<b>0.128</b>	<b>0.125</b>

### 14. Property, plant and equipment

The caption "property, plant and equipment" is composed as follows:

	<b>31/12/2016</b>	<b>31/12/2015</b>	<b>Variations</b>	<b>%</b>
Land	1,767	1,767	0	-
Buildings	15,049	15,212	(163)	(1.1%)
Plant and equipment	1,062	883	179	20.3%
Assets under development and payments on account	16	0	16	-
Other assets	519	564	(45)	(7.9%)
<b>Total property, plant and equipment</b>	<b>18,413</b>	<b>18,426</b>	<b>(13)</b>	<b>(0.1%)</b>

Land and buildings include property and land, accounted for separately, belonging to the Group.

There are no restrictions on the legal ownership and possession of assets, systems and machinery to guarantee liabilities. There are no contractual restrictions for buying assets, systems or machinery.

Some land and buildings have been revaluated at FTA at fair value as a substitute of cost and is calculated by an

external expert; during 2015 the recoverability of these assets, was verified on the basis of an external valuation as of 30/06/2015 and drafted by the appointed expert; the valuation showed values of assets in excess of the net book values without, therefore, having to involve pointing out any impairment.

The purchasing of new tangible assets during the year came to a total of Euro 534 thousand, of which Euro 361 thousand for "plant and machinery" mainly relating to the purchase of a new air conditioning system for Verona office, Euro 147 thousand for "other tangible assets" relating to the purchasing of information technology equipment, managerial instruments characteristic of the Group's activities and Euro 10 thousand for "land and buildings" for works of improvements on buildings owned. During 2015 it was instead acquired an instrumental property by a subsidiary.

In the financial period, property, plant and equipment were not subject to any decrease in value that needed to be recorded in the balance.

The item "property, plant and equipment" varied as follows:

	<i>Land and buildings</i>	<i>Plant and machinery</i>	<i>Industrial and commercial equipment</i>	<i>Other tangible fixed assets</i>	<i>Assets under development</i>	<i>Total</i>
Purchase or production cost	10,406	4,238	34	4,921	-	19,599
First time adoption revaluations	8,439	-	-	-	-	8,439
Previous years depreciation and write-downs	(1,865)	(3,356)	(31)	(4,360)	-	(9,612)
Adjustments to previous years write-downs	-	-	-	-	-	-
<b>Opening value</b>	<b>16,979</b>	<b>883</b>	<b>3</b>	<b>561</b>	<b>-</b>	<b>18,426</b>
Variations in consolidation area	-	-	-	-	-	-
Purchases	10	361	-	147	16	534
Transfers	-	-	-	-	-	-
Reduction in accumulated depreciation due to disposals	-	131	-	266	-	397
Disposals	-	(134)	-	(271)	-	(406)
Revaluations for the period	-	-	-	-	-	-
Depreciation and write-downs for the period	(173)	(178)	(1)	(186)	-	(538)
Adjustments to write-downs for the period	-	-	-	-	-	-
<b>Total tangible fixed assets</b>	<b>16,816</b>	<b>1,062</b>	<b>2</b>	<b>517</b>	<b>16</b>	<b>18,413</b>

## 15. Intangible fixed assets

The caption "intangible fixed assets" is composed as follows:

	<b>31/12/2016</b>	<b>31/12/2015</b>	<b>Variations</b>	<b>%</b>
Industrial patents and similar rights	10,037	10,866	(829)	(7.6%)
Licences, trademarks and similar rights	151	178	(27)	(15.2%)
Assets under development	8,114	7,679	434	5.7%
<b>Total Intangible fixed assets</b>	<b>18,301</b>	<b>18,723</b>	<b>(421)</b>	<b>(2.2%)</b>



In the period, "Intangible fixed assets" varied as follows:

	<i>Industrial patents and similar rights</i>	<i>Licences, trademarks</i>	<i>Assets under development and payments on account</i>	<i>Other</i>	<i>Total</i>
Purchase or production cost	39,362	4,017	7,679	15	51,073
Previous years revaluations	-	-	-	-	-
Previous years depreciation and write-downs	(28,496)	(3,839)	-	(15)	(32,350)
Adjustments to previous years write-downs	-	-	-	-	-
<b>Opening value</b>	<b>10,866</b>	<b>178</b>	<b>7,679</b>	<b>0</b>	<b>18,723</b>
Variations in consolidation area	-	-	-	-	-
Purchases/ Increases	-	82	4,755	-	4,837
Transfers	4,320	-	(4,320)	-	-
Reduction in accumulated depreciation due to disposals	-	-	-	-	-
Disposals	-	-	-	-	-
Revaluations for the period	-	-	-	-	-
Depreciation and write-downs for the period	(5,149)	(109)	-	-	(5,258)
Adjustments to write-downs for the period	-	-	-	-	-
<b>Total intangible fixed assets</b>	<b>10,037</b>	<b>151</b>	<b>8,114</b>	<b>0</b>	<b>18,301</b>

The voice "industrial patent rights and works of ingenuity" is almost entirely made up of software procedures developed by the CAD IT Group; the entry has increased by Euro 4,320 thousand due to the reclassification of procedures, previously registered in intangible assets under development, which were completed or become available for sale or for use during the financial period. The values are registered to credit to the directly sustained cost, mainly inherent to the use of internal resources used for the the implementation of intangible assets. In respect of the principle that correlates costs and revenues, such costs are amortized as of the moment in which they are available for use and in terms of the product's lifecycle, estimated at five years. The amortizations of this voice in the period came to Euro 5,149 thousand. The caption "Licences, trademarks and similar rights" principally includes the licensed out software bought by third parties used by the Group for the characteristic activities. During the period were made purchases for Euro 82 thousand, while the amortization of this voice came to Euro 109 thousand. The voice "assets under development" refers to investments in the development of software procedures under construction both for sale and for in-company use. Most of these investments are aimed at new, advanced products, for which is expected the need of use by credit and financial institutions as well as in the field of public and industrial administration. These assets are registered to credit on the basis of the directly sustained cost, related to the use of dedicated staff. The fundamental condition for their registration in patrimonial credit is that said costs concern clearly defined, distinguishable and measurable products or processes and that they relate to projects that are both technically feasible and economically recoverable through revenues that will develop in the future by application of the project itself.

These assets have not undergone reduction in value during the year that need to be registered in the Financial Statement.

## 16. Goodwill

The Group verifies the recovery of goodwill at least once a year or more often if there are indications of a value loss. During the six month period, situations indicating that assets may be impaired and may need a formal estimation of their recoverable value have not been found.

The goodwill acquired in an aggregation of companies is allocated, at the time of purchase, to the Cash Generating Unit (CGU) from which benefits connected to the aggregation are expected. In particular, with regard to the CGU of the Group, these concern the controlled companies that represent the smallest identifiable group of activities



that generate in-coming financial flows and which are largely independent of the in-coming financial flows from other activities or groups of activities.

The accounting value of goodwill has been allocated to the CGU as follows at the date of First Time Adoption:

Company	Accounting value of goodwill
CAD S.r.l.	7,004
Elidata S.r.l.	617
Smart Line S.r.l.	443
Datafox S.r.l.	217
CeSBE S.r.l.	28
<b>Total</b>	<b>8,309</b>

The recoverable value of the CGU is verified by determining the value in use.

The evaluation of the CAD IT Group companies was made through a *Discounted Cash Flow* (DCF), the most common calculation method in financial markets. Operational cash flow forecasts are based on the most recent budget plans approved by the Board of Directors and relate to the period 2017-2019 which take into account the concrete company possibilities based on past data and on management forecasts. The financial flows that go over this period have been calculated with great care using a growth rate of nil. The putting into effect rate used is the weighted average of capital.

The main assumptions used by the Directors for discounting back prospective financial flows in order to make an analysis of the holding value are reported below:

the equation used for estimating the weighted average cost of capital is the following

$$k = k_b(1 - TC) \left( \frac{B}{V} \right) + k_p \left( \frac{P}{V} \right) + k_s \left( \frac{S}{V} \right)$$

where:

$k_b$  = interest rate in case of debt

$TC$  = marginal tax rate of the economic bodies being evaluated

$B$  = market value of the debt of a company

$V$  = total market value of a company

$k_p$  = advisability cost of risk capital

$P$  = market value of the privileged shares

$k_s$  = advisability cost of own capital determined by the market

$S$  = market value of the net capital.

The cost of capital was identified as  $k_s = 7.82\%$ .

The permanent growth rate of the company being evaluated was chosen by taking it as 0% a year despite the CAGR of the income and profits of each being greater.

The value of the companies was determined as a summation of discounted back cash flows (Free Cash Flow), of the remaining value and the net financial position. In brief we can say:

$$\text{Company value} = \pm \text{net financial position} + \text{discounted cash flows} + \text{remaining value}$$

Into mathematical terms, the value corresponds to the following formula:

$$NPV = \pm PFN + \sum_i^N FCF (1 + k)^{-N} + \left( \frac{FCF_{N+1}}{k - g} \right) \left\{ \frac{1}{[1 + (k - g)]^N} \right\}$$

where:

$NPV$  = company value (Net Present Value)

$PFN$  = Net Financial Position

$FCF$  = cash flow

$k$  = cost of capital

$N$  = explicit period

$g$  = growth rate of the implicit period

The evaluations confirmed the validity of the recorded values, whereby the recording of value adjustments was not necessary.

## 17. Investments in associates

This item consists of the holding in Sicom Srl and of the holding, acquired in April 2016, in the Spanish company Software Financiero Bolsa S.A., evaluated with the equity method. The reference values used for evaluating these investments with the equity method and the relative reference dates on the patrimonial situation are shown in the following table:

Company name	Date of reference	Quotaholders' equity including profit for the period	Profit for the period	Percentage of investment	Investment value of the Group
Sicom S.r.l.	31/12/2016	1,722	955	25.00%	430
Software Financiero Bolsa S.A.	31/12/2016	1,101	466	30.00%	330

## 18. Credits due to prepaid taxes

Credits due to prepaid taxes, of Euro 910 thousand, have been recorded as assets in the current and previous periods, as, on the basis of the forecast plans approved by the Management Board, will be probably the realization of a taxable income for which they can be used.

Credits for pre-paid IRES and IRAP taxes include Euro 552 thousand relating to the elision effects of intercompany margins that generated temporary differences in taxable income in previous years and that will be used in next periods.

## 19. Inventories

The unsold stock entry includes finished products and goods to a total of Euro 14 thousand. The voice decreased by Euro 2 thousand compared to previous year.

## 20. Trade receivables and other credits

Commercial credits and other credits are made up as follows:

	31/12/2016	31/12/2015	Variations	%
Credits to clients	29,670	28,762	908	3.2%
Credit depreciation fund	(713)	(416)	(297)	(71.5%)
Credits to associated companies	0	0	0	-
Accrued income and deferred expenses	369	355	14	3.8%
Other credits	310	158	152	96.1%
<b>Total trade receivables and other credits</b>	<b>29,636</b>	<b>28,859</b>	<b>777</b>	<b>2.7%</b>
% coverage credit depreciation fund	2.40%	1.45%		

Credits to clients are mainly in favour of banking, financial and insurance institutions and service companies belonging to the same groups; the accounting value of commercial credits and other credits is approximate to their *fair value*.

The high sum of credits towards clients is conditioned by the size of the value of the contracts, which is often

considerable, as well as the contractual terms of payment which may state that the payment of the amounts due are to be paid after the procedures supplied have been tested and the projects and provided services have been completed.

The Group evaluated the credits to the probable break-up value. This evaluation is made analytically for expired credits and on expiry of a greater length of time than the average receipt time and on a lump-sum basis for the other credits, depending on the past incidence of losses that the Group finds for sales during the invoicing year.

Regarding credits that are considered uncollectable, an allocation fund has been set up to the amount of Euro 713 thousand (Euro 416 thousand at 31 December 2015) which ensures a cover of 2.4% of the total amount of credits towards clients. This fund was determined on the basis of past data regarding losses on credits and is considered proportionate.

During the period, a foreign credit was allocated to devaluation fund relating to activities carried out in the years 2011-2013 by the parent company, following the failure of legal action to recover the same and the risk of the company's bankruptcy debtor, it also included the devaluation of credits towards two clients of a subsidiary which were subject to bankruptcy proceedings.

The entry Accrued income and deferred expenses almost entirely refers to deferred charges made up of the following:

<i>Nature</i>	<i>31/12/2016</i>	<i>31/12/2015</i>
Software assistance	118	161
Expenses for leases and rentals	47	11
Telephone charges and connectivity	61	14
Administrative services	5	6
Various insurances	18	12
Hardware assistance	25	24
Other various	94	127
<b>Total prepaid expenses</b>	<b>367</b>	<b>355</b>

The total sum of the point on other credits showed the following results:

<i>Credits towards other</i>	<i>31/12/2016</i>	<i>31/12/2015</i>	<i>Variations</i>
Receivables from tax authority for VAT	7	0	7
Receivables from social security institutions	17	20	(3)
Receivables for advances on travel expenses	1	0	1
Payments on account to suppliers	129	127	2
Other	156	11	145
<b>Total credits towards other</b>	<b>310</b>	<b>158</b>	<b>152</b>

Other various receivables, increased during the year, include 139 thousand euro for compensation for damages suffered on a property owned by.

## **21. Tax credits**

The entry of Euro 1,293 thousand (Euro 1,440 thousand in the previous year) was mainly made up of:

- excess down payments in direct taxes IRES (Euro 63 thousand) and IRAP (Euro 62 thousand);
- credit relating to the IRES reimbursement, according to Decree-Law 201/2011, deriving from not inferred IRAP relating staff costs and assimilated for periods 2007-2011 (Euro 1,151 thousand);
- credit relating to the reimbursement, according to Article 6 of Decree-Law 185/2009, deriving from IRAP deductibility at 10% for periods 2004-2007 (Euro 12 thousand).



## 22. Cash and other equivalent assets

	31/12/2016	31/12/2015	Variations	%
Bank and postal accounts	4,383	3,918	464	11.8%
Cash-on-hand and cheques	11	8	3	39.0%
Insurance policies capitalized	0	2,684	(2,684)	(100.0%)
<b>Total Cash and other equivalent assets</b>	<b>4,394</b>	<b>6,610</b>	<b>(2,216)</b>	<b>(33.5%)</b>

The bank and postal account deposits are made up of cash-on-hand in current bank accounts.

In the last quarter of 2016 it was redeemed the capitalization insurance policy; its rate of return in the course of 2016 was 2.50%.

## 23. Company capital

The company capital, entirely registered, deposited and unchanged over the period, amounted to € 4,669,600. It was subdivided into 8,980,000 ordinary shares with a nominal value of € 0.52 each and all with equal rights.

The ordinary shares are registered and indivisible and each one gives the right to a vote at the ordinary and extraordinary shareholders' meetings, as well as to the faculty of carrying out other company and patrimonial rights in accordance with the law and the statute.

Neither CAD IT S.p.A. nor its controlled companies own CAD IT or their own shares, not even through trustee companies or third parties.

### Net patrimony attributable to owners of the parent

Net patrimony attributable to owners of the parent came to Euro 53,013 thousand compared to Euro 53,491 thousand at 31 December 2015.

### Third party net patrimony

This point refers to the patrimony quota of the controlled companies that, on the basis of the 'Equity ratios', belongs to third parties. It was made up of:

Minority interests	31/12/2016	31/12/2015
Minority quotaholders of CeSBE S.r.l.	1,136	1,185
Minority quotaholders of Datafox S.r.l.	108	130
Minority quotaholders of Tecsit S.r.l.	12	16
Minority quotaholders of Elidata srl	734	816
Minority quotaholders of Smart Line S.r.l.	337	385
<b>Total third party net patrimony</b>	<b>2,327</b>	<b>2,532</b>

## 24. Reserves

	31/12/2016	31/12/2015	Variations	%
Share premium reserve	35,246	35,246	0	-
<b>Total Reserves</b>	<b>35,246</b>	<b>35,246</b>	<b>0</b>	<b>-</b>

The item Reserves refers entirely to the share premium reserve.



## 25. Accumulated profit/losses

	31/12/2016	31/12/2015	Variations	%
Previous profits/losses	(976)	(925)	(51)	(5,6%)
Legal reserve	934	934	0	-
First Time Adoption transition reserve	2,119	2,119	0	-
Consolidation reserve	281	185	96	51,7%
Available reserve of undivided profits	9,832	10,262	(430)	(4,2%)
Revaluation liabilities reserve for defined benefit	(240)	(123)	(117)	(95,0%)
Period profits/(losses)	1,147	1,123	24	2,2%
<b>Total accumulated profits/(losses)</b>	<b>13,097</b>	<b>13,575</b>	<b>(478)</b>	<b>(3,5%)</b>

Previous period profit includes Euro 585 thousand relating to the difference in profits for the 2004 period following to the application of IAS/IFRS accounting standards compared to the profit calculated with the national accounting standards.

The FTA transition fund covers any differences that may have occurred when the international accounting standards were first adopted.

The revaluation reserve liabilities for defined benefit plan includes the actuarial differences recognized in the other comprehensive income.

The available reserve of undivided profits decreased by Euro 430 thousand due to the effect of payment of the dividend to shareholders of CAD IT, approved on April 28 2016.

## 26. Dividends paid

On 28<sup>th</sup> April 2016 the CAD IT S.p.A. ordinary shareholders' meeting decided to give shareholders a dividend of Euro 0.15 per share, for total amount to Euro 1,347,000 using the entire profit for the year 2015 of Euro 916,934 together with the amount of Euro 430,066 be taken from the available reserve of undivided profits.

The dividend was paid on 11 May 2016.

## 27. Financing

The amount of Euro 1,677 thousand refers to a loan quota, of the Parent company, that goes beyond 12 months, which began during the 2015 period, and which involves half-yearly repayment deadlines until January 2019, for Euro 761 thousand, as well as a ten-year loan of a subsidiary which began during 2015 for Euro 916 thousand for the purchase of an instrumental property.

## 28. Liabilities due to deferred taxes

Deferred taxes amounted to Euro 2,520 thousand, unchanged compared to previous period, and took into account the taxable time differences resulting from taxable time differences resulting from time differences of the accounting value of an asset or liability compared to its recognized value for tax purposes. In particular they mainly referred to the fiscal effect of adjustments made at the FTA, the taxation of which was deferred to future periods after verifying the taxability conditions of the major values registered for the activities or the reduction of the liability value.



## 29. Employees' leaving entitlement and quiescence reserves

	31/12/2016	31/12/2015	Variations	%
Employees' leaving entitlement (TFR)	7,877	7,360	517	7.0%
Fund for indemnity of end of term	99	84	15	17.8%
<b>Total</b>	<b>7,976</b>	<b>7,444</b>	<b>532</b>	<b>7.1%</b>

The point concerning the TFR Fund shows the movements resulting from annual allocations made on the basis of the evaluations of external actuaries and the uses carried out concerning end of working contract resolutions or advance payments.

<i>Employees' leaving entitlement</i>	31/12/2016	31/12/2015
<i>Opening balance</i>	7,360	8,155
Service cost	164	150
Interest cost	118	134
Benefits paid	(173)	(478)
Actuarial (gains)/losses	409	(601)
<b>Closing balance</b>	<b>7,877</b>	<b>7,360</b>

In order to carry out the mathematical evaluation the database of each employee (salary, matured TFR net of any advance payments, age, sex, qualification, etc.) was given to the external actuaries by the companies' qualified offices. The hypothetical specifications on the employees in service regarding both their demographic evolution and their future economic characteristics were calculated on the basis of some past company series, on similar experience and on market figures as well as on the basis of some indications supplied by the companies themselves in terms of their experience and sensitivity to company events.

The following table shows the actuarial assumptions used to determine the present value of the obligation.

	31/12/2015	31/12/2016
<b>ECONOMIC ASSUMPTIONS</b>		
Annual discount rate	2.03%	1.31%
Annual inflation rate	1.50% for 2016 1.80% for 2017 1.70% for 2018 1.60% for 2019 2.00% from 2020 onwards	1.5%
Annual rate of increase in severance pay	2.625% for 2016 2.850% for 2017 2.775% for 2018 2.700% for 2019 3.000% from 2020 onwards	2.625%
Annual rate of salary increase	0.50%	0.50%
<b>DEMOGRAPHIC DATA</b>		
death	Mortality tables RG48 General Accounting Office	
disability	Tables INPS	
retirement	100% to the waging requirements AGO	
<b>TECHNICAL BASES TURNOVER AND ADVANCES</b>		
Frequency Advances	1.00%	1.00%
Turnover frequency	2.50%	2.50%

The annual discount rate used to determine the obligation was determined by reference to the average yield curve of that comes from the index *iBOXX Eurozone Corporates AA* with a duration of 10+ years in the month of evaluation. To this purpose, the yield having a duration similar to the workers' collective involved in the evaluation



was selected.

The average maturity (*duration*) of debt is 16.0 years. The expected *service cost* for the period 2017 is Euro 163 thousand.

The following table shows the sensitivity analysis for the main evaluation parameters and the estimated future disbursements.

<i>Change in actuarial assumptions</i>	<i>Value of severance pay</i>	<i>Year</i>	<i>Estimated disbursement</i>
Turnover rate +1%	7,739	1	295
Turnover rate -1%	7,897	2	286
Inflation rate +0.25%	7,977	3	290
Inflation rate -0.25%	7,652	4	298
Discount rate +0.25%	7,568	5	305
Discount rate -0.25%	8,068		

### 30. Commercial debts

The entire point amount of Euro 3,950 thousand shows the following trend:

	31/12/2016	31/12/2015	Variations	%
Debts towards associated companies	170	356	(186)	(52.3%)
Debts towards suppliers	2,864	3,493	(629)	(18.0%)
Payments on account received	368	0	368	-
Accrued expenses and deferred income	548	625	(77)	(12.3%)
<b>Total Commercial debts</b>	<b>3,950</b>	<b>4,474</b>	<b>(524)</b>	<b>(11.7%)</b>

Debts towards suppliers are referred to as current debts for supplies of goods and services received.

The entry "Accrued expenses and deferred income" refers almost entirely to deferred income that was already invoiced regarding annual ordinary maintenance contracts on user licences and mainly pertaining to 2017 financial period.

### 31. Tax debts

The entry for fiscal debts, of the total amount of Euro 2,904 thousand, is made up of debts that the companies within the Group, and included in the consolidation area, have accumulated towards the inland revenue.

The entry mainly consists of debts for added value tax VAT (Euro 1,323 thousand), debt for the withholding taxes applied by the companies for tax substitution activities towards employees and collaborators (Euro 1,551 thousand), IRAP debts (Euro 28 thousand). Income tax debts in the financial period are compensated by tax credits for down payments paid during the year.

### 32. Short-term financing

At 31 December 2016 this point amounted to Euro 2,511 thousand and is made up from short-term financing carried out by banking institutes and overdrawn and showed an increase by Euro 693 thousand compared to previous year.

### 33. Other debts

Details of other debts are as shown:

	31/12/2016	31/12/2015	Variations	%
Social security charges payable	2,457	2,530	(72)	(2.9%)
Towards directors	225	236	(11)	(4.6%)
Towards staff for deferred salaries and pay	2,874	3,211	(337)	(10.5%)
Other	1,413	13	1,400	10,688.1%
<b>Total</b>	<b>6,970</b>	<b>5,991</b>	<b>980</b>	<b>16.4%</b>

Debts towards welfare institutions included matured contributory debts on current monthly salaries as well as the set aside quota for deferred salaries.

The other debts are mainly made up of Euro 1,400 thousand towards the partners who sold a 30% holding share of the Spanish company Software Financiero Bolsa S.A., purchased by CAD IT in April 2016, relating to the remaining sum to be paid in 2019 on acquisition closing, in respect of the already defined minimum price (for more information see the section Significant events of the period in the management Report).

Staff debts refer to the current salaries for December and to accruals for deferred salaries that matured at 31 December.

During the year debts for holiday decreased of 404 thousand euro as a result of the use of leave by staff.

Details of debts towards staff are shown in the following table:

<i>Debts towards staff for wages and deferred pay</i>	31/12/2016	31/12/2015	Variations	%
For wages and expense accounts	1,267	1,218	49	4.0%
For production incentives	0	2	(2)	(100.0%)
For holidays	697	1,101	(404)	(36.7%)
For thirteenth month (year-end bonus)	0	0	0	-
For fourteenth month (summer bonus)	910	890	20	2.2%
<b>Total</b>	<b>2,874</b>	<b>3,211</b>	<b>(337)</b>	<b>(10.5%)</b>

### 34. Consolidated net financial position

The consolidated net financial position at 31st December 2016 was in credit by Euro 206 thousand, compared to Euro 2,532 thousand at 31/12/2015.

<i>Net consolidated financial position</i>	31/12/2016	31/12/2015	Variations	%
Cash-on-hand and at bank	4,394	3,926	467	11.9%
Capitalization insurance policies	0	2,684	(2,684)	(100.0%)
Payables due to banks current portion	(2,511)	(1,818)	(693)	(38.1%)
<b>Net short-term financial position/(indebtedness)</b>	<b>1,883</b>	<b>4,792</b>	<b>(2,909)</b>	<b>(60.7%)</b>
Long-term loans	(1,677)	(2,261)	584	25.8%
<b>Net long-term financial position/(indebtedness)</b>	<b>(1,677)</b>	<b>(2,261)</b>	<b>584</b>	<b>25.8%</b>
<b>Net financial position/(indebtedness)</b>	<b>206</b>	<b>2,532</b>	<b>(2,325)</b>	<b>(91.9%)</b>

In particular, the net short-term financial position, a decrease of Euro 2,909 thousand compared to December 31, 2015 (Euro 4,792 thousand), amounted to Euro 1,883 thousand, while the net financial position is positive for Euro 206 thousand, due to the presence of long-term loans for Euro 1,677 thousand.

Immediate availability on current accounts and in hand came to Euro 4,394 thousand, an improvement compared to Euro 3,926 thousand at December 31, 2015, mainly due to the collection of capitalization insurance policy which amounted to Euro 2,684 thousand at 31/12/2015.

Short-term debts towards banks were made up of current account overdrafts and subject to final advances.



The net financial position balance sheet agrees with the balance sheets; it is hereby reported that: cash in bank accounts and capitalization insurance policies are registered in the patrimonial status as "Cash and other equivalent assets"; short-term financial debts are registered as "Payables due to banks current portion"; long-term financing is registered in the patrimonial status as "Long-term loans".

As shown in the consolidated cash flow statement, the financial assets were determined by the following management:

- operational management activities generated a positive flow of Euro 4,779 thousand (compared to Euro 5,692 thousand in the previous year) due to self-financing (net result plus depreciations) net of non-monetary items;
- investment activities absorbed Euro 5,458 thousand (compared to Euro 5,466 thousand in 2015) for investments in intangible assets (Euro 4,837 thousand in the period 2016, compared to Euro 4,021 thousand in 2015), tangible assets (Euro 534 thousand in the period 2016, compared to Euro 1,708 thousand in 2015) and holding companies (Euro 61 thousand in the period 2016, compared to Euro 45 thousand in 2015), partly offset by interests and dividends received (Euro 59 and 179 thousand respectively in the period 2016, and Euro 130 and 172 thousand respectively in the period 2015);
- financing activities absorbed Euro 2,230 thousand (compared to a positive cash flow of Euro 990 thousand in the previous year) due to repayment of portions of long-term financing for Euro 584 thousand and to the payment of dividends for Euro 1,657 thousand.

### 35. Related parties transactions

Relations between the Group's companies are administered on the basis of contractual relations drawn up by the respective administrative organs bearing in mind the quality of the assets and services involved and the competitive conditions of the market, adapting the interests of the Group.

The following table shows the incidence of transactions with correlated parties on the respective balance entry at 31/12/2016:

Transaction incidence with Related parties – Period 2016	Total	Related Parties	
		Absolute value	% on Tot.
<b>A) Transaction or position incidence with related parties on entries in the Profit and Loss account</b>			
Income from sales and services	52,060	18	0.0%
Service costs	(9,426)	(916)	9.7%
Labour costs	(36,314)	(711)	2.0%
Other administrative expenses	(2,324)	(1,423)	61.2%
<b>B) Transaction or position incidence with related parties on entries in the Patrimonial situation</b>			
Commercial credits and other credits	29,636	11	0.0%
TFR and pension funds	7,976	170	2.1%
Commercial debts	3,950	241	6.1%
Other debts	6,970	319	4.6%
<b>C) Transaction or position incidence with related parties on financial flows</b>			
Cashed dividends	179	179	100.0%

Returns with related parties mainly regarded the supply of services carried out for the company Xchanging (Euro 16 thousand).

Service costs to related parties included the supply of services carried out by the subsidiary Sicom to the controlling company (Euro 568 thousand), remunerations to the members of the CAD IT Statutory Auditors (Euro 61 thousand) and those relating to translation and language training services supplied by a company partly owned by the spouse of one of the CAD IT manager (Euro 267 thousand).

Labour costs towards related parties include the remunerations (including contributions to be paid by the company and matured accruals for deferred pay) of CAD IT or its subsidiaries employees who are related to, or have an affinity with, CAD IT directors and those of managers with strategic responsibilities.

The other administrative expenses relating to related parties concerned remunerations of directors of CAD IT and of directors of the other companies within the Group who are related or linked to them.

Debts to related parties were mainly made up of commercial debts, for services (Euro 241 thousand), debts towards employees for salaries and wages accrued (Euro 91 thousand) and severance pay (Euro 170 thousand), debts towards Board Members (Euro 221 thousand).

Apart from the above relations, no other relations of an economic-patrimonial nature of any significant substance with correlated parties have been undertaken.

The table below shows the amounts and the incidence of relations with related parties in 2015.

Transaction incidence with Related parties – Period 2015	Total	Related Parties	
		Absolute value	% on Tot.
A) Transaction or position incidence with related parties on entries in the Profit and Loss account			
Income from sales and services	55,728	14	0.0%
Service costs	(12,437)	(1,512)	12.2%
Labour costs	(36,206)	(660)	1.8%
Other administrative expenses	(2,314)	(1,405)	60.7%
B) Transaction or position incidence with related parties on entries in the Patrimonial situation			
TFR and pension funds	7,444	155	2.1%
Commercial debts	4,474	511	11.4%
Other debts	5,991	324	5.4%
C) Transaction or position incidence with related parties on financial flows			
Cashed dividends	172	172	100.0%

### 36. Relations with administrative and auditing organs

All remunerations during the financial period, under any title and in any form, paid by the company and by its controlled and associated companies, to members of the administration and controlling bodies, and to those managers with strategic responsibilities, are outlined in the *Remuneration Report*.

### 37. Guarantees provided and received

In regard to credit lines granted to CAD IT and to Group companies by banking institutes, the group gave as collateral credits to the sum of Euro 1,500 thousand and a first mortgage on the property of a subsidiary for Euro 1,500 thousand.

To guarantee the contractual fulfilments that CAD IT and subsidiaries have taken, bank suretyships or insurances have been provided to the sum of Euro 4,403 thousand towards customers and public administrations and to the sum of Euro 94 thousand towards suppliers.



### **38. Other information**

There have been no transactions or any non recurrent significant events, as defined in the Consob DEM/6064293 communication, in the present financial period or the previous one.

CAD IT and the Group's companies have not drawn up any contracts containing clauses that depend on continual financial funding (covenant) nor any agreements where a subject – to whom a loan has been granted – must behave accordingly (negative pledge).

In accordance with Consob Notification no. DEM/11070007 of 5th August 2011 (which in turn refers to document ESMA no. 2011/266 of 28th July 2011) on the information to be supplied in financial reports concerning sovereign debt statements kept by listed companies, it is hereby declared that the Group does not hold any bonds or loans issued by central or local governments or governmental bodies.

The present annual consolidated report was approved by the CAD IT S.p.A. Board of Directors on 14th March 2017.

### **39. Important events since 31/12/2016**

There were no significant events subsequent to the date of this financial report.

For further information on the foreseeable development of company management, please refer to the specific paragraph in the management report.

## ATTESTATION OF CONSOLIDATED FINANCIAL STATEMENT IN ACCORDANCE WITH ART. 154 BIS OF LEGISLATIVE DECREE NO. 58/98

1. The undersigned, Giampietro Magnani, Chairman of the CAD IT S.p.A. Board of Directors, and Michele Miazzi, the manager responsible for drafting the CAD IT S.p.A. company accounting documents, hereby declare, bearing in mind the content of art. 154-bis, paragraphs 3 and 4 of legislative decree no. 58 of 24th February 1998 in terms of:

- the adequacy in relation to the characteristics of the company and
- the effective application,

of the administrative and accounting procedures for drafting the consolidated Financial Statement during the 2016 financial period.

2. Moreover, it is hereby declared that the Consolidated Financial Statement sheet:
  - a) has been drafted in accordance with the International accounting standards (IFRS) adopted and recognized by the European Union in conformity with EC regulation no. 1606/2002 of the European Parliament and Council of 19th July 2002;
  - b) corresponds to the results in the company books and accounting documents;
  - c) appropriately gives a true and correct representation of the patrimonial, economic and financial situation of the Company and the companies included in the consolidation.
3. The management report includes a reliable analysis of the management trend and result as well as the situation of the Company and of the companies included in the consolidation, together with a description of the main risks and uncertainties to which the company is exposed.

Verona, 14 March 2017

/s/ Giampietro Magnani  
On behalf of the Board of Director  
The Chairman

/s/ Michele Miazzi  
Manager in charge of drafting  
the CAD IT S.p.A. accounting documents

## ATTACHMENT – INFORMATION IN ACCORDANCE WITH ART. 149-DUODECIES OF CONSOB ISSUER REGULATION

The following table, drafted in accordance with art. 149-duodecies of the Consob Issuer Regulation, shows the compensations regarding the 2016 financial period for auditing services and other non-audit services; no services were carried out by entities belonging to the network of the respective independent auditors.

<i>Type of service</i>	<i>Receiver</i>	<i>Subject that carried out the service</i>	<i>2016 financial period audit fees (in euro)</i>
Accounting audit	CAD IT S.p.A.	PKF ITALIA S.p.A.	34,000
Accounting audit	Subsidiaries	PKF ITALIA S.p.A.	20,000
Consultancy on extraordinary transaction	CAD IT S.p.A.	PKF ITALIA S.p.A.	4,000
<b>Total</b>			<b>58,000</b>

The above compensations are adjusted annually in accordance with the Istat index, as provided for in the contract and in compliance with decisions made at the Shareholders' Meeting on 29.4.2015, which appointed the audit company.



**Independent auditor's report  
in accordance with art. 14 and 16 of Legislative Decree n. 39, dated 27 January 2010  
(Translation from the original Italian text)**

To the Shareholders of  
CAD IT S.p.A.

**Report on the financial statements**

We have audited the accompanying consolidated financial statements of CAD IT S.p.A. and its subsidiaries (the CAD IT Group), which comprise the statement of financial position as at December 31, 2016, the income statement, the statement of comprehensive income, the statement of changes in shareholders' equity, the statement of cash flows for the year then ended, a summary of significant accounting policies and other explanatory notes.

*Directors' responsibility for the consolidated financial statements*

The Directors of CAD IT S.p.A. are responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards as adopted by the European Union as well as with the regulations issued to implement art. 9 of Legislative Decree 38/05.

*Auditor's responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with international standards on auditing (ISA Italia) implemented in accordance with art. 11, paragraph 3 of Legislative Decree dated 27 January 2010. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's professional judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Ufficio di Verona: Via XX Settembre, 14 | 37129 Verona | Italy  
Tel +39 045 8009385 | Fax +39 045 2429606 | Email [pkf.vr@pkf.it](mailto:pkf.vr@pkf.it) | [www.pkf.it](http://www.pkf.it)

*Opinion*

In our opinion, the consolidated financial statements give a true and fair view of the financial position of CAD IT Group as at December 31, 2016, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union as well as with the regulations issued to implement art. 9 of Legislative Decree 38/05.

**Report on other legal and regulatory requirements**

*Opinion on the consistency with the consolidated financial statements of the Report on Operations and of specific information of the Report on corporate governance and shareholding structure*

We have performed the procedures required under auditing standard (SA Italia) n. 720B in order to express, as required by the law, an opinion on the consistency of the Report on Operations and of specific information of the Report on corporate governance and shareholding structure as provided for by art. 123-bis, paragraph 4 of Legislative Decree 58/98, with the consolidated financial statements of CAD IT Group as at December 31, 2016. The Directors of CAD IT S.p.A. are responsible for the preparation of the Report on Operations and of the Report on corporate governance and shareholding structure in accordance with the applicable laws and regulations. In our opinion the Report on Operations and the specific information of the Report on corporate governance and shareholding structure are consistent with the consolidated financial statements of CAD IT Group as at December 31, 2016.

Verona, March 27, 2017

PKF Italia S.p.A.  
Signed by: Umberto Giacometti,  
partner

*This report has been translated into the English language solely for the convenience of international readers.*

CAD IT S.p.A.

Sede in Verona (VR) – Via Torricelli 44/a

Capitale sociale € 4.669.600,00 i.v.

Codice fiscale e numero iscrizione Registro Imprese di Verona 01992770238

\*\*\*\*\*

### **Relazione del Collegio Sindacale all'assemblea degli azionisti**

Signori Azionisti,

il bilancio consolidato di CAD IT S.p.A. dell'esercizio 2016, messo a vostra disposizione, rileva un utile di periodo di 1.147 migliaia di euro attribuibile ai soci della controllante e un utile di pertinenza di terzi di 110 migliaia di euro.

Il bilancio consolidato è composto dal Conto economico, dal Conto economico complessivo, dalla Situazione patrimoniale-finanziaria, dal Prospetto delle variazioni di patrimonio netto, dal Rendiconto Finanziario e dalle Note di bilancio.

Esso è stato comunicato ai sensi dell'art. 41 n. 3 D.Lgs. 127/1991, unitamente alla relazione sulla gestione, e risulta redatto in conformità agli International Financial Reporting Standard (IFRS) e ai provvedimenti emanati in attuazione dell'art. 9 D. Lgs. N. 38/2005.

I controlli sul bilancio sono stati effettuati dalla società incaricata alla revisione PKF Italia spa, il cui giudizio senza rilievi è espresso nella relazione datata 27 marzo 2017.

Da parte nostra riferiamo quanto segue:

- a) il nostro esame è stato svolto tenendo conto dei principi di comportamento del Collegio Sindacale raccomandati dal Consiglio Nazionale dei Dottori Commercialisti ed Esperti Contabili;
- b) L'area consolidamento è invariata rispetto all'anno precedente;
- c) è stata accertata l'adeguatezza dell'organizzazione presso la capogruppo per quanto riguarda l'afflusso delle informazioni e le procedure di consolidamento;
- d) è stato accertato il rispetto dei principi di consolidamento e delle altre disposizioni previste dalle norme di legge ed in particolare per quanto riguarda la formazione dell'area di consolidamento e la data di riferimento dei dati;
- e) è stata accertata la corretta applicazione delle prescrizioni di cui ai principi contabili internazionali;
- f) l'iscrizione dei costi di sviluppo nell'attivo alla voce attività immateriali è avvenuta con il nostro consenso ai sensi dell'art. 2426 comma 1, n. 5 del codice civile;
- g) è stato accertato il rispetto degli obblighi di informativa sia in ordine al bilancio che in merito all'andamento della gestione. In particolare la relazione sulla gestione illustra in modo adeguato la situazione economica, patrimoniale e finanziaria, l'andamento della gestione nel corso del 2016 e l'evoluzione dopo la chiusura dell'esercizio dell'insieme delle imprese oggetto di consolidamento; il Collegio Sindacale ritiene che la relazione sulla gestione del Gruppo sia coerente con il contenuto del bilancio consolidato.

Ciò premesso, a nostro giudizio, il bilancio consolidato esprime in modo corretto la situazione patrimoniale e finanziaria ed il risultato economico del Gruppo CAD IT per l'esercizio chiuso al 31 dicembre 2016, in conformità alla norme che disciplinano il bilancio consolidato.

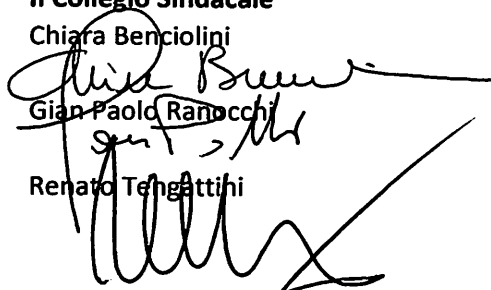
Verona, lì 27 marzo 2017

**Il Collegio Sindacale**

Chiara Benciolini

Gian Paolo Ranocchi

Renato Tengattini



**Gruppo CAD IT**  
Via Torricelli, 44/a  
37136 Verona - ITALY  
Tel: +39 045 82 11 111  
Fax: +39 045 82 11 110  
[caditgroup@caditgroup.com](mailto:caditgroup@caditgroup.com)  
[www.caditgroup.com](http://www.caditgroup.com)